

## Forward-looking statements and Regulation G disclosure

## sappi

#### **Forward-looking statements**

Certain statements in this presentation that are neither reported financial results nor other historical information, are forward-looking statements, including but not limited to statements that are predictions of or indicate future earnings, savings, synergies, events, trends, plans or objectives. The words "believe", "anticipate", "expect", "intend", "estimate", "plan", "assume", "positioned", "will", "may", "should", "risk" and other similar expressions, which are predictions of or indicate future events and future trends and which do not relate to historical matters, identify forward-looking statements. In addition, this document includes forward-looking statements relating to our potential exposure to various types of market risks, such as interest rate risk, foreign exchange rate risk and commodity price risk. You should not rely on forward-looking statements because they involve known and unknown risks, uncertainties and other factors which are in some cases beyond our control and may cause our actual results, performance or achievements to differ materially from anticipated future results, performance or achievements). Certain factors that may cause such differences include but are not limited to:

- The highly cyclical nature of the pulp and paper industry (and the factors that contribute to such cyclicality, such as levels of demand, production capacity, production, input costs including raw material, energy and employee costs, and pricing)
- · The impact on our business of adverse changes in global economic conditions
- The COVID-pandemic
- Unanticipated production disruptions (including as a result of planned or unexpected power outages)
- · Changes in environmental, tax and other laws and regulations
- Adverse changes in the markets for our products
- The emergence of new technologies and changes in consumer trends including increased preferences for digital media
- Consequences of our leverage, including as a result of adverse changes in credit markets that affect our ability to raise capital when needed
- Adverse changes in the political situation and economy in the countries in which we operate or the effect of governmental efforts to address present or future economic or social problems
- The impact of restructurings, investments, acquisitions, dispositions and other strategic initiatives (including related financing), any delays, unexpected costs or other problems experienced in connection with dispositions or with integrating acquisitions or implementing restructurings or other strategic initiatives, and achieving expected savings and synergies, and
- Currency fluctuations.

We undertake no obligation to publicly update or revise any of these forward-looking statements, whether to reflect new information or future events or circumstances or otherwise.

#### **Regulation G disclosure**

Certain non-GAAP financial information is contained in this presentation that management believe may be useful in comparing the company's operating results from period to period.

Reconciliation's of certain of the non-GAAP measures to the corresponding GAAP measures can be found in the guarterly results booklet for the relevant period.

These booklets are available on our website: https://www.sappi.com/quarterly-reports

# **Highlights** Q3 FY21 Excluding special items\*

Record EBITDA for packaging and speciality papers

## EBITDA\* US\$145m

Up 29% from prior quarter

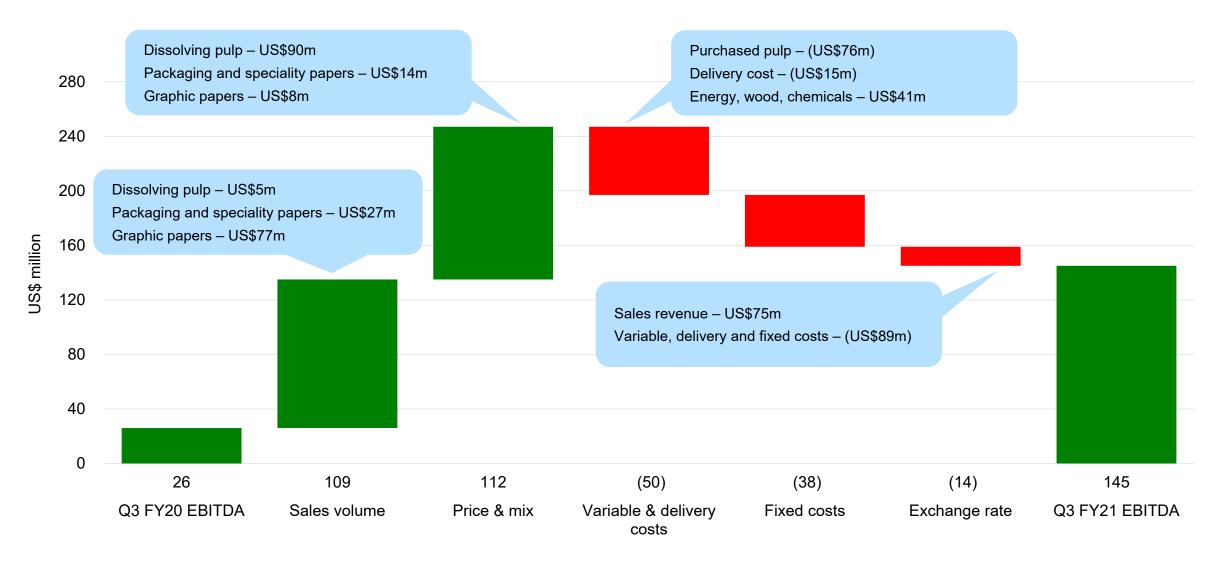
Return to profit for the quarter US\$18m

EPS\* 5 US cents

- Excellent performance in packaging and speciality papers;
   volumes up 23% y-o-y and record EBITDA in the quarter
- Higher DP selling prices facilitated 70% improvement in DP EBITDA q-o-q
- Demand for graphic papers improved during the quarter; volumes 90% of Q3 FY19; profitability impacted by rising purchased pulp input costs and lag in selling price increases
- Global logistical challenges continued to impact sales volumes
- Liquidity remains strong

<sup>\*</sup> Refer to the supplementary information in this presentation for a reconciliation of EBITDA to reported operating profit and page 26 in our Q3 FY21 financial results booklet (available on www.sappi.com) for a definition of special items.

## EBITDA\* reconciliation Q3 FY20 to Q3 FY21

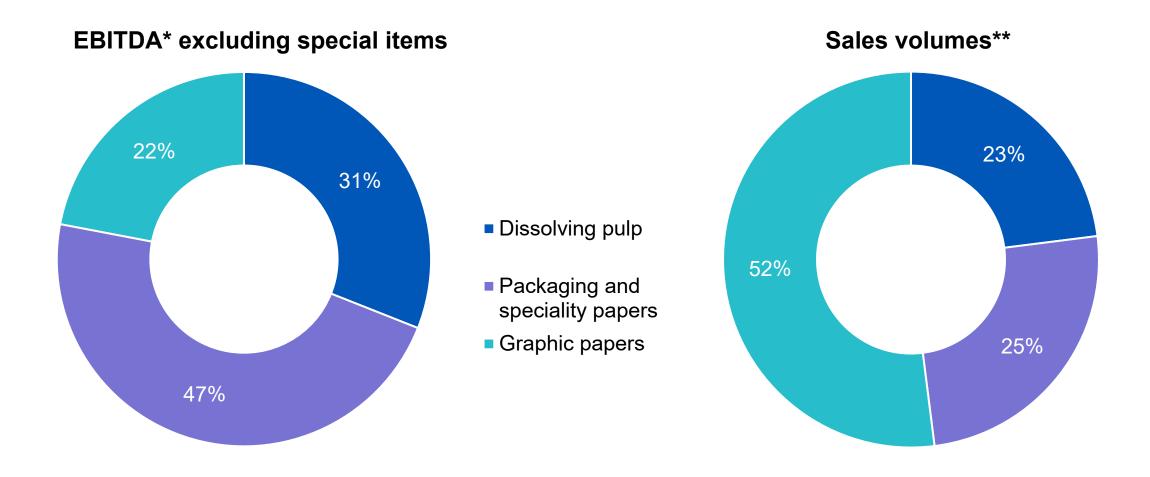


<sup>1.</sup> All variances were calculated excluding forestry operations.

<sup>2.</sup> Currency conversion reflects translation and transactional effect on consolidation.

<sup>3.</sup> EBITDA\* = EBITDA excluding special items.

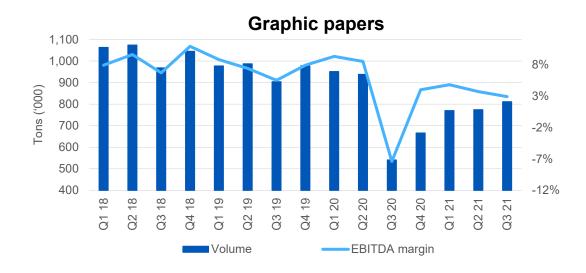
## Product contribution split Last twelve months

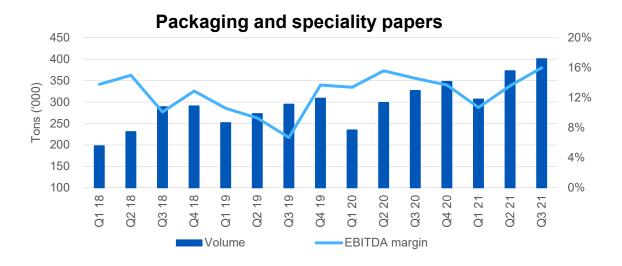


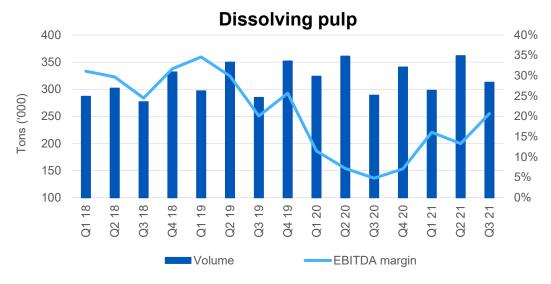
<sup>\*</sup> Refer to the supplementary information in this presentation for a reconciliation of EBITDA to reported operating profit and page 26 in our Q3 FY21 financial results booklet (available on www.sappi.com) for a definition of special items. Data excludes treasury operations and insurance captive.

<sup>\*\*</sup> Sales volumes exclude forestry operations.

# Segment volume & EBITDA\* margin

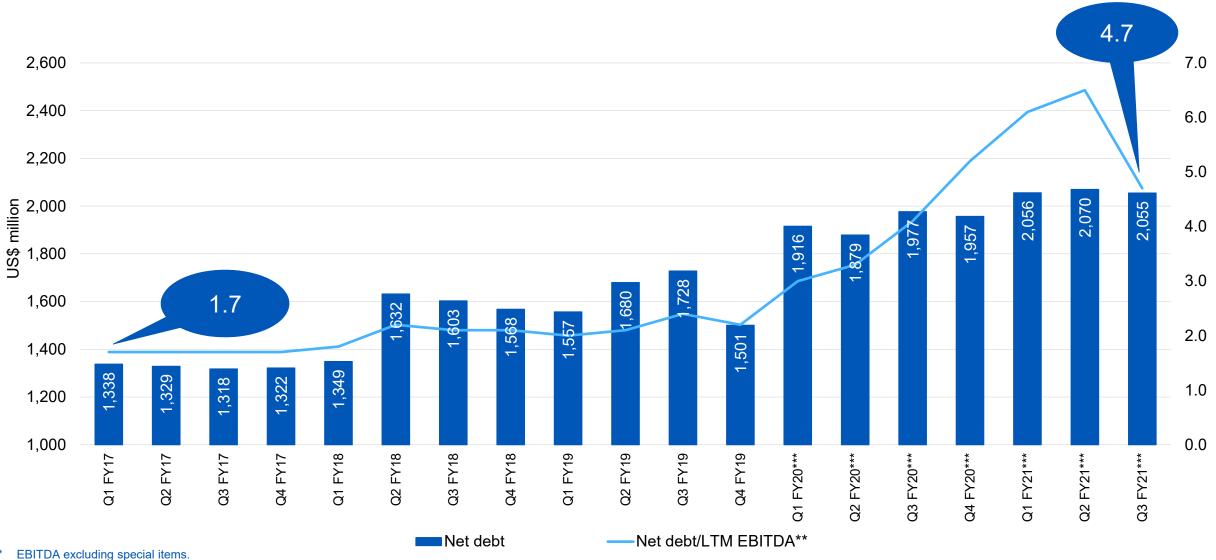






<sup>\*</sup> EBITDA excluding special items.

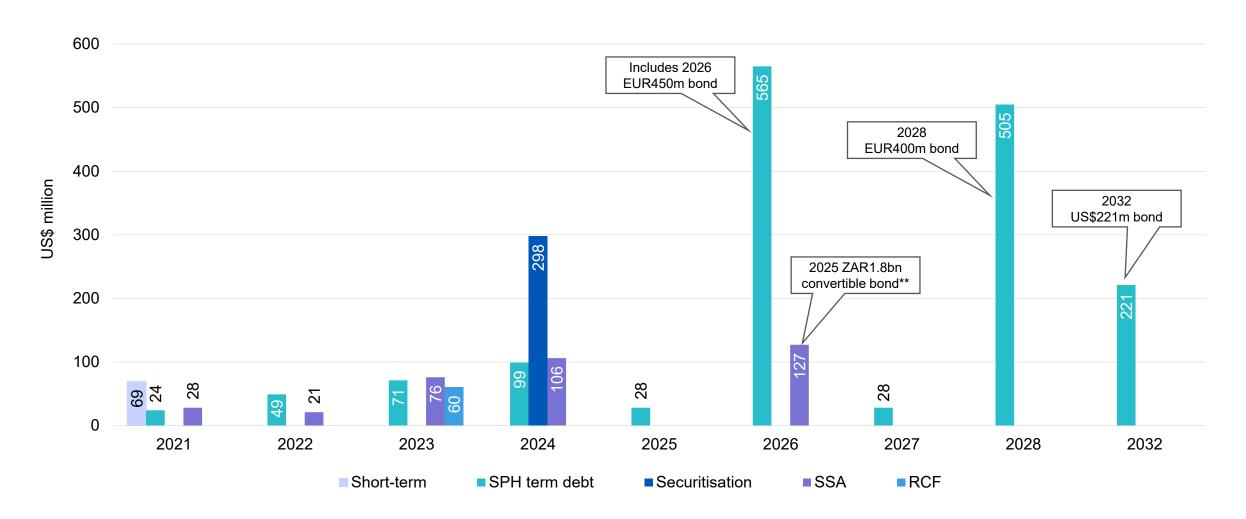
## Net debt/EBITDA\* development



The covenant Net debt/LTM EBITDA calculation has adjustments and therefore differs from that shown above.

<sup>\*\*\*</sup> Quarters impacted by IFRS 16 leases (Q3 FY21 ~US\$124m) and Matane Mill acquisition (Q1 FY20 US\$158m).

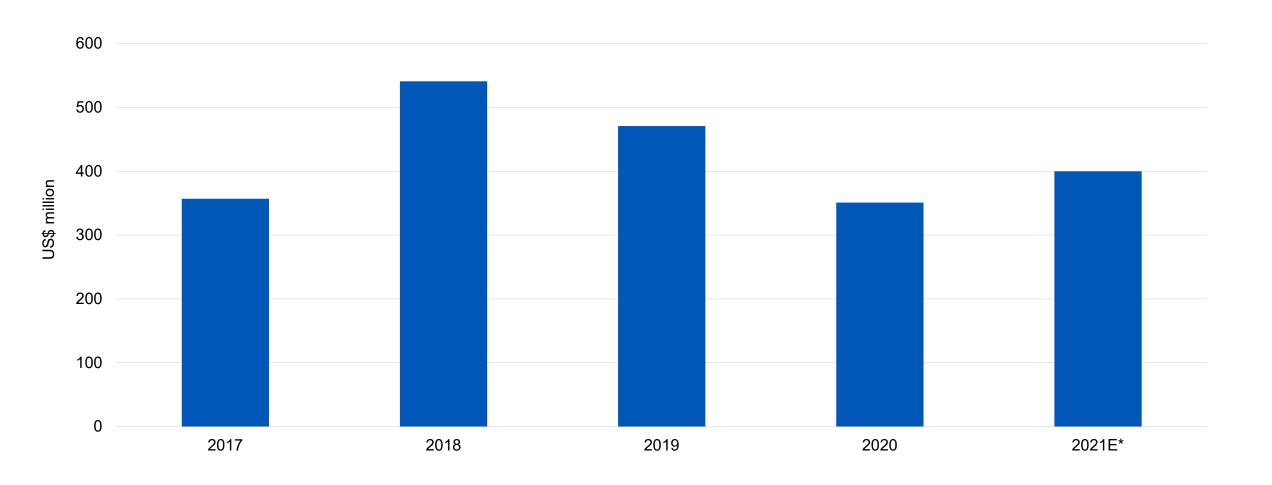
# Maturity profile\* Fiscal years



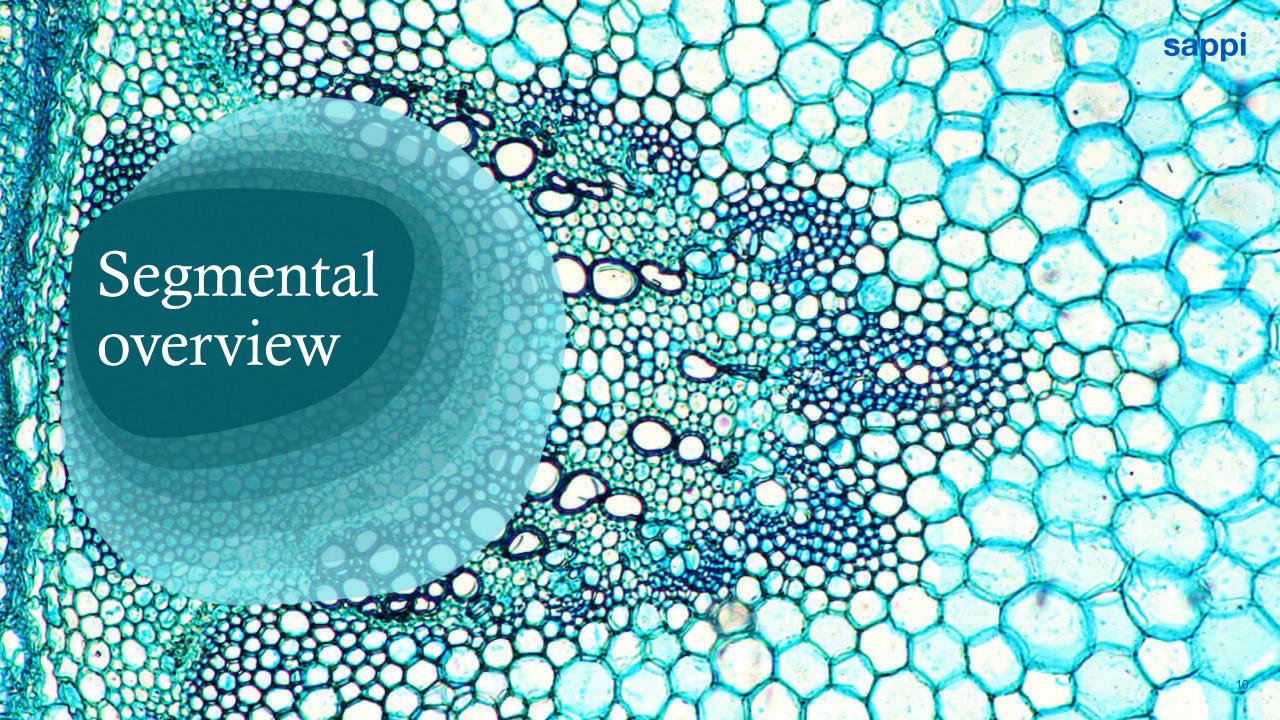
<sup>\*</sup> Excludes US\$124 million in IFRS 16 leases; average time to maturity of approximately four years.

<sup>\*\*</sup> SSA issued five-year convertible bonds in 2020 with a principal amount of ZAR1.8 billion. The bonds are convertible into ordinary shares of Sappi Limited.

# Capex



<sup>\*</sup> Capital expenditure in FY21 is estimated to be US\$400 million.



# Sappi Europe

## sappi

Sales tons +36% year-on-year

Price per ton (EUR) -6% year-on-year

EBITDA\* margin 2.6%

- Sales volumes +10% q-o-q due to resumption of economic activity
- Ongoing limitations on container availability and vessel space constrained export sales
- 85,000 tons commercial downtime in graphic papers
- CWF and CM volumes 94% and 76% of Q3 FY19
- Improved demand enabled selling price increases to gain traction at quarter end; insufficient to offset rapidly escalating purchased pulp input costs
- Packaging and speciality papers volumes +9% q-o-q; paperboard and self-adhesive papers strong
- Variable cost +10% and delivery costs +6% q-o-q

<sup>\*</sup> Refer to the supplementary information in this presentation for a reconciliation of EBITDA to reported operating profit and page 26 in our Q3 FY21 financial results booklet (available on www.sappi.com) for a definition of special items.

Sales tons +37% year-on-year

Price per ton (US\$) +20% year-on-year

EBITDA\* margin 13.0%

- Excellent performance from all three product segments
- Customer demand for Sappi graphic paper grades exceeded capacity in the quarter
- Packaging and speciality papers volumes +38% y-o-y and +7% q-o-q; optimisation of product mix to higher-margin grades
- Higher DP and BCTMP selling prices improved profitability in the DP segment
- 11,000 tons of DP sales volumes spilled into the fourth quarter due to logistical challenges
- Variable cost +5% and fixed costs +4% q-o-q; increased raw material costs and Cloquet & Matane Mills annual shut

<sup>\*</sup> Refer to the supplementary information in this presentation for a reconciliation of EBITDA to reported operating profit and page 26 in our Q3 FY21 financial results booklet (available on www.sappi.com) for a definition of special items.

Sales tons\*\* +20% year-on-year

Price per ton (ZAR)\*\*
+6% year-on-year

EBITDA\* margin 21.6%

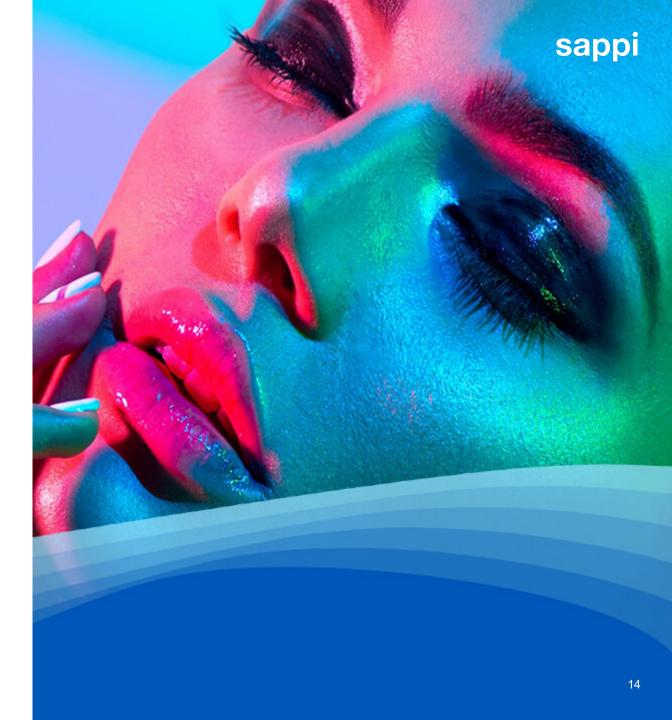
- EBITDA +46% q-o-q; higher DP selling prices
- DP sales volumes negatively impacted by 40,000 tons from lost Saiccor Mill production due to the extended shut
- Logistics issues remain a challenge with volumes spilling over from one quarter to the next; 10,000 tons
- Higher sales prices and variable cost savings in the packaging papers segment led to improved profitability q-o-q
- Costs up q-o-q; Saiccor Mill shut and higher freight rates due to logistical challenges

<sup>\*</sup> Refer to the supplementary information in this presentation for a reconciliation of EBITDA to reported operating profit and page 26 in our Q3 FY21 financial results booklet (available on www.sappi.com) for a definition of special items.

<sup>\*\*</sup> Sales tons and price per ton excludes forestry operations.

# Markets Dissolving pulp

- Average CCF market price was US\$1,088 per ton; +19% q-o-q
- Higher DP prices in the quarter will be realised in the fourth quarter due to the lag in contractual pricing
- Higher stock levels of VSF, yarn and grey fabric through the supply chain due to seasonally low demand, exerted some downward pressure of VSF pricing resulting in a gradual reduction in DP pricing to US\$1,050 per ton at the end of June
- DP volumes, excluding BCTMP and market pulp, 10% lower than prior quarter; shipping challenges (21,000 tons) and extended Saiccor Mill shut (40,000 tons)
- 37,000 tons of BCTMP and market pulp sales volumes included in the segment for Q3 FY21
- · Demand from Sappi's DP customers remains strong
- Global logistical challenges remain an issue



# Markets Packaging and speciality papers

- EBITDA in the segment reached record high in the quarter
- Good progress in North America in optimising product mix at the Somerset Mill to higher-margin grades and strong containerboard performance in South Africa
- Many categories positively affected to date; food- and hygiene-related products
- In Europe, demand for paperboard and self-adhesive papers was strong; consumer packaging and digital solutions remained relatively weak but is expected to improve steadily as COVID-19 related restrictions ease
- Underlying demand remains robust



# Markets Graphic papers

- Graphic papers market continued its recovery path to prepandemic levels; relative to Q3 FY19 European CWF and CM markets were approximately 80% and US CWF market was approximately 88%
- Substantial capacity exited the sector tightening market balance; 2020/2021 capacity reduction approximately 18% of CWF and 25% CM in Europe and approximately 25% US CWF
- Further recovery anticipated in this segment as travel and entertainment activities normalise
- Sales volumes in the segment reached 90% of volumes in the equivalent guarter in 2019
- Profitability in the segment remained under pressure due to escalating purchased pulp input costs in combination with a lag in increases for paper selling prices



# Cash management

#### **Financing**

- Subsequent to quarter-end conversion notices received for the convertible bond of just over 26% of the initial offering of ZAR1,800 million
- Reinstatement of leverage covenants provides a comfortable level of headroom when covenant measurement commences again from December 2021

#### **Capital expenditure**

- Capital expenditure in FY21 is estimated to be US\$400 million
- Saiccor Mill expansion project; completion and commissioning negatively impacted by the civil unrest and start-up is projected to be delayed until early in the new financial year

#### **Procurement**

Savings planned for FY21: US\$69 million

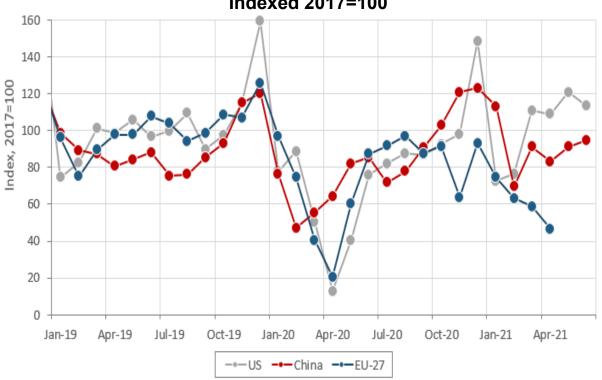




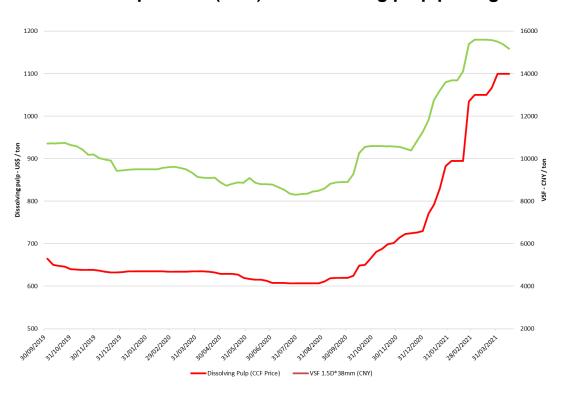
# Road to recovery Dissolving pulp

## sappi

# Retail textile and apparel sales by region/country Indexed 2017=100



#### Viscose staple fibre (VSF) vs Dissolving pulp pricing



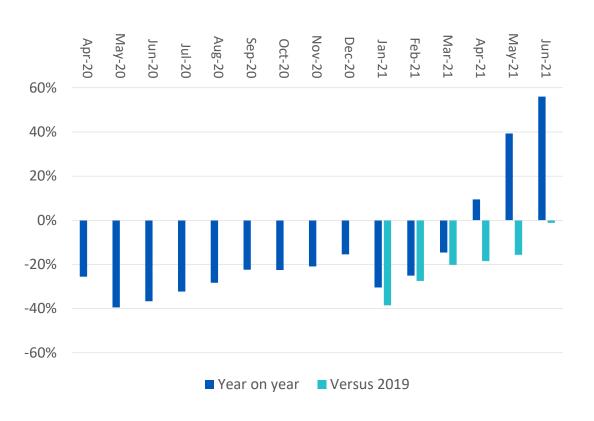
Source: US Census, National Bureau of Statistics, Eurostat. Indexing by Hawkins Wright. Estimates for the US are based on data from the Monthly Retail Trade Survey, Annual Retail Trade Survey, Service Annual Survey and administrative records. Estimates for China are based on retail sales of enterprises above a designated size, garments, footwear, hats, knitwear. Estimates for EU-27 are based upon retail sale of textiles, clothing, footwear and leather goods in specialised stores. Index of turnover.

Source: CCF Group.

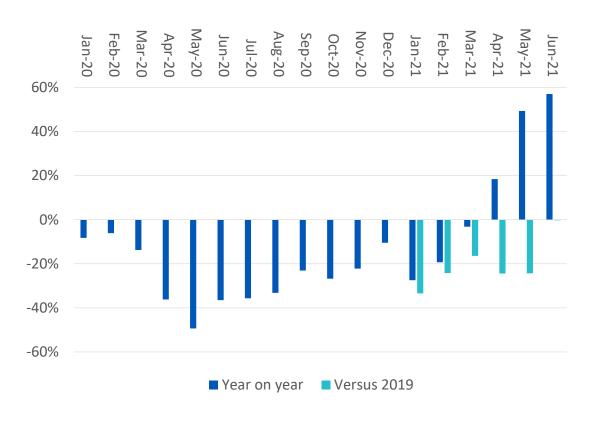
# Road to recovery continued Coated woodfree paper

## sappi

#### United States CFS consumption (y-o-y)\*



#### **Europe CWF change in volumes (y-o-y)\*\***



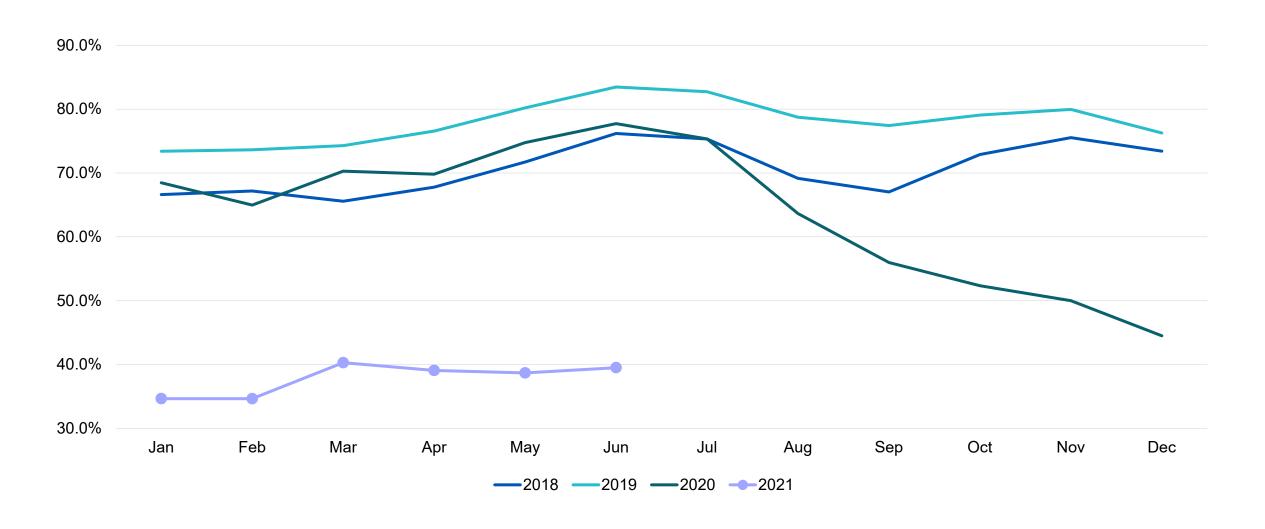
<sup>\*</sup> US consumption is Total US shipments plus US imports less US exports.

<sup>\*\*</sup> Volumes sold by European producers.

# Global ocean developments Global schedule reliability

## sappi

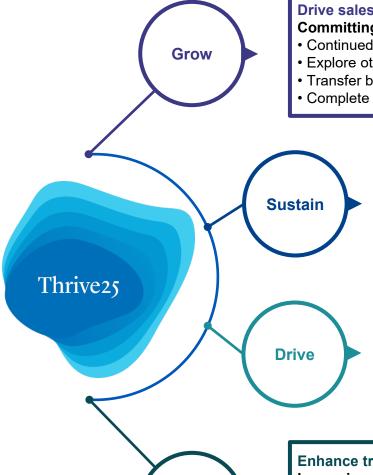
21



Source: Sea-Intelligence, GLP issue 118.

## Our business strategy Thrive25

## sappi



**Enhance** 

#### **Drive sales growth**

Committing to core business segments while investing in innovation, growth opportunities and ongoing customer relationships

- Continued ramp up at Maastricht Mill
- Explore other opportunities to reallocate graphic papers capacity to packaging and speciality papers
- Transfer barrier coating and technology to Alfeld Mill; pursue opportunities for growth
- Complete Saiccor Mill expansion

#### Sustain our financial health

Reducing and managing our debt, growing EBITDA, maximising product value, optimising processes globally and strategically disposing of non-core assets

- Covenant suspension period through to September 2021; first measurement of covenants in December 2021
- Strict focus on cash generation and liquidity
- Estimated capex for FY21: US\$400m

#### **Drive operational excellence**

Strengthening our safety-first culture and reducing resource use while enhancing efficiency and making smart data investments.

- Group efficiency and procurement saving initiatives in FY20: US\$108m and planned FY21: US\$69m
- Saiccor Mill expansion production start-up early FY22; will improve efficiency and lower costs once completed

#### **Enhance trust**

Improving our understanding of, and proactively partnering with clients and communities, driving sustainability solutions, and meeting the changing needs of every employee at Sappi

- Commitment to set Science Based Targets
- Following Task Force on Climate-related Financial Disclosures (TCFD) recommendations on climate-related disclosure
- Supplier Code of Conduct and EcoVadis partnership

# Our business strategy Thrive25

sappi

Two phases of strategic development—deleveraging followed by investment for growth:

Thrive25

Phase 1
Strengthen balance sheet (2021 – 2022)

### **Objective**

Reduce debt and maximise cash generation.

### **Strategy**

- Complete approved projects on time and within budget.
- Drive further margin improvement opportunities.
- Investigate capacity expansions.
- Investigate new growth opportunities for next phase.

#### Phase 2 Invest for profit growth (2022+)

### **Objective**

Invest in new opportunities.

### **Strategy**

- Deliver smaller growth opportunities.
- Make decision on expansions and conversions.
- Commercialise new products at scale.
- Execute sustainability strategy.
- Invest in R&D.



# KPI – build and activate mutually beneficial partnerships





- Partnered with SANBI to officially proclaim the Roelton Blue Swallow site (120 ha) within the Sappi Sutton Plantation as a nature reserve in April 2021.
- The reserve protects the breeding sites for critically endangered Blue Swallows (*Hirundo atrocaerulea*) and is also home to the
  Mistbelt Chirping Frog, currently listed as 'endangered' by the IUCN (International Union for Conservation of Nature) Red List of
  Threatened Species. More >





- Joined the Forest Solutions Group.
- Partnering with forestry sector peers to define a roadmap to net zero for the forestry sector.



Partnering with EcoVadis, a global leader in third-party evaluations of business sustainability performance, to assess the sustainability
performance of Sappi's suppliers through proactive ratings and evaluations using EcoVadis' methodology. More >



- Partnering with WWF South Africa in a water stewardship project in the uMkhomazi catchment area.
- This is a multi-stakeholder engagement of land-owners, organs of state and local government and will provide a platform for open dialogue regarding water resources in the catchment.

# THE CIRCULAR BIOECONOMY ALLIANCE

Living Labs for Nature and People



- Joined the Circular Bioeconomy Alliance.
- Supporting the mandate and activities of the alliance, especially in contributing to the development of a Living Labs initiative in Africa. More >





# ESG - continuously rethinking what we do and how we do it

sappi

## Sustainability is embedded into Sappi's business and work culture

#### Sappi's commitment to sustainable growth



- Sappi Forests: 100% FSC certified
- · Sappi Forests: 100% PEFC certified



 Awarded Platinum Level in sustainability performance by independent rating agency EcoVadis (2020)



Rated 'Prime' by Oekom Research, meaning Sappi fulfils the demanding requirements regarding sustainability performance in the sector



Report to the CDP (<u>www.cdp.net/en</u>) under its *climate change* and *forest* programmes, making our responses publicly available



 Confirmed as a constituent of the FTSE4Good Index Series



Committed to setting a 2030 Science Based GHG reduction target

Level 1

B-BBEE
Contributor

 Sappi Southern Africa is a Level 1 Broad-Based Black Economic Empowerment contributor Sappi's 2025 sustainability targets aligned with the United Nations Sustainable Development Goals

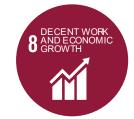






















## Dissolving pulp

# Packaging and speciality papers

# Graphics

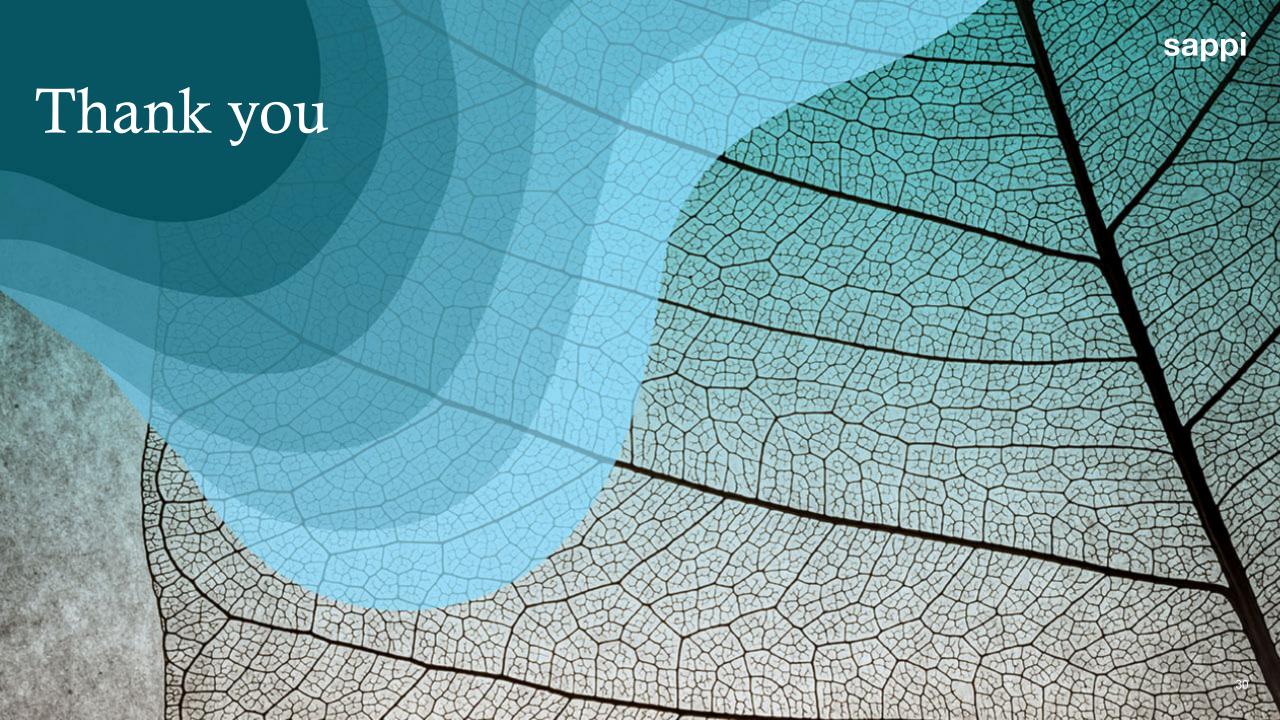
- Positive outlook despite a gradual weakening of market pricing in the third quarter
- Benefit of the elevated third quarter pricing will be realised in the fourth quarter due to the lag in contractual pricing
- Underlying demand in North America and South Africa remains robust
- Opportunities for further growth in sales volumes exist in Europe
- Demand is encouraging and market conditions are anticipated to steadily recover in Europe
- Price increases are expected to gain traction; purchased pulp and logistics cost inflation are anticipated to continue and will impact margins

### Civil unrest

## Logistics

Overall impact on Q3 FY21

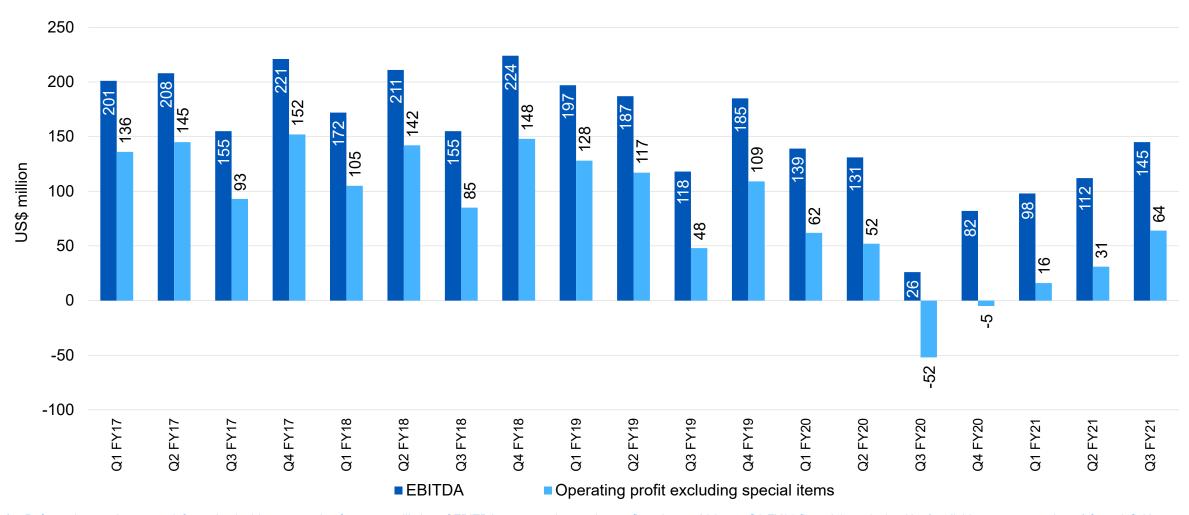
- In July, civil unrest in South Africa caused major disruptions resulting in temporary closure of Saiccor, Tugela and Stanger Mills; lost production 28,000 tons DP and 7,000 tons paper with estimated negative EBITDA impact of US\$16 million
- Global logistical challenges are still adversely impacting deliveries in all regions
- Transnet cyber-attack severely disrupted port, rail and road operations in South Africa further exacerbating inefficiencies
- Despite the loss of production volumes from the South African civil unrest and higher raw material costs, we expect Q4 EBITDA to improve relative to Q3





## sappi

# EBITDA and operating profit Excluding special items\*



<sup>\*</sup> Refer to the supplementary information in this presentation for a reconciliation of EBITDA to reported operating profit and page 26 in our Q3 FY21 financial results booklet (available on www.sappi.com) for a definition of special items.

## Packaging and speciality papers Production facilities

### sappi



#### Alfeld Mill (Germany)

Flexible packaging, label paper, paperboard, containerboard, silicone base paper, functional paper



Lanaken Mill (Belgium)

Functional paper



Rockwell Solutions (Scotland)

Functional papers and flexible packaging



#### Carmignano Mill (Italy)

Flexible packaging, label paper, inkjet paper, dye sublimation paper



Maastricht Mill (Netherlands)

Paperboard



#### Somerset Mill (United States)

Label paper, paperboard, flexible packaging



Cloquet Mill (United States)

Label paper



Ngodwana Mill (South Africa)

Containerboard



#### Stockstadt Mill (Germany)

Label paper, flexible packaging, containerboard



#### Condino Mill (Italy)

Flexible packaging, silicone base paper, dye sublimation paper





#### Tugela Mill (South Africa)

Containerboard



Ehingen Mill (Germany)

Containerboard



#### Westbrook Mill (United States)

Casting and release paper

# Packaging and speciality papers Sappi Europe

Flexible packaging papers	Functional papers	Label papers	Containerboard	Paperboard	Silicone base papers	Dye sublimation papers	Digital imaging papers
	nate:				ST		
Soup so	sappi			Correspond	sappi		
s <sub>appi</sub>	Sappi		варрі	Deauly Care	Sangai Sa		
				(exico)			Mosi

# Packaging and speciality papers Sappi North America

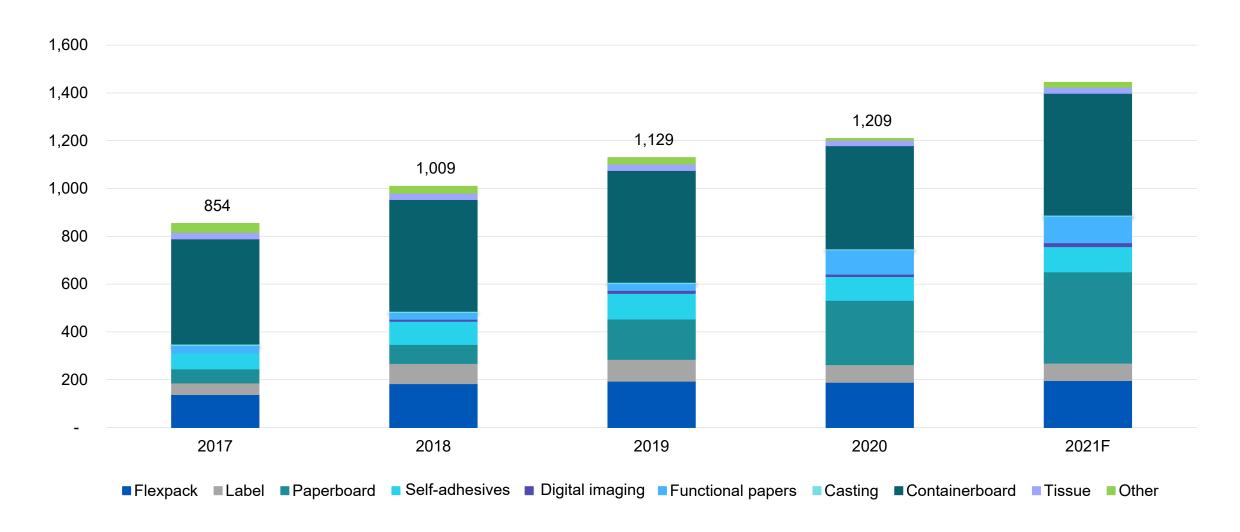


# Packaging and speciality papers Sappi Southern Africa



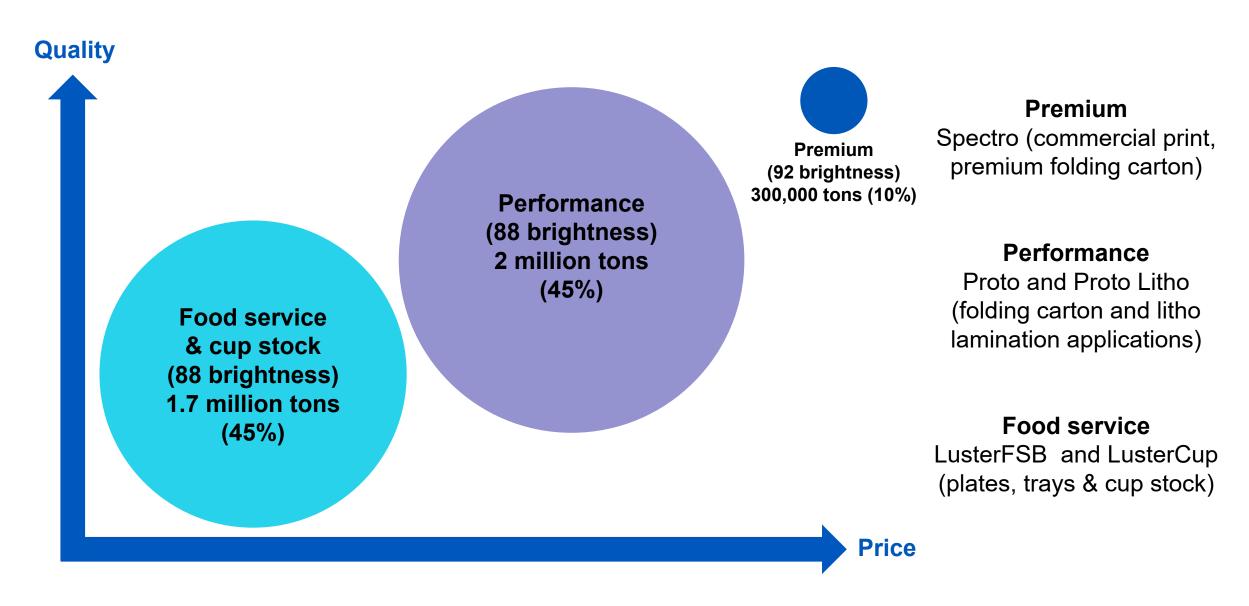
# sappi

# Packaging and speciality papers Volume growth 2017 to 2021



## Paperboard segments North America

#### sappi



## Sappi Europe

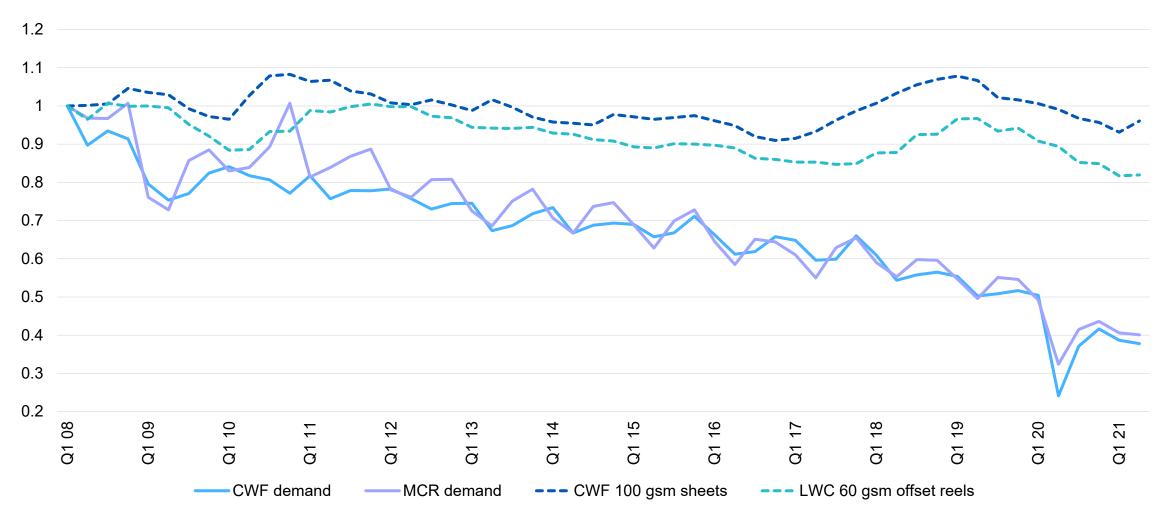
	Q3 FY21	Q2 FY21	Q3 FY20
Tons sold ('000)	733	669	540
Sales (EURm)	536	483	420
Price/Ton (EUR)	731	722	778
Cost/Ton* (EUR)	752	734	837
Operating profit excluding special items** (EURm)	(15)	(8)	(32)

<sup>\*</sup> Sales less operating profit excluding special items divided by tons sold.

\*\* Refer to the supplementary information in this presentation for a reconciliation of EBITDA to reported operating profit and page 26 in our Q3 FY21 financial results booklet (available on www.sappi.com) for a definition of special items.

# Coated paper Deliveries and prices Western Europe\*

#### sappi



<sup>\*</sup> Western Europe shipments including export.

Source: Cepifine, Cepiprint and RISI indexed to 1Q 2008.

# Sappi North America

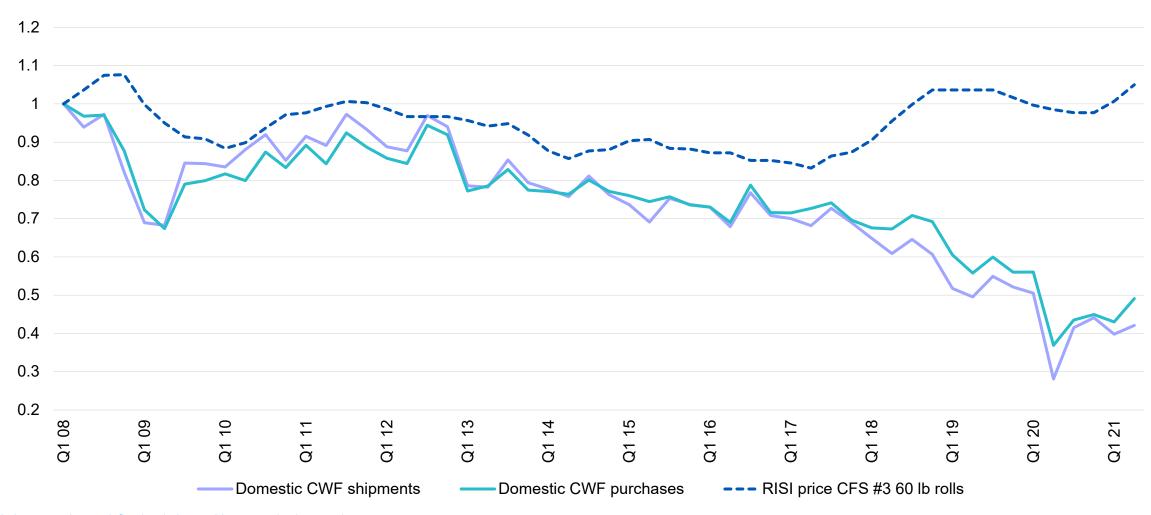
	Q3 FY21	Q2 FY21	Q3 FY20
Tons sold ('000)	420	426	307
Sales (US\$m)	438	408	267
Price/Ton (US\$)	1,043	958	870
Cost/Ton* (US\$)	969	932	974
Operating profit excluding special items** (US\$m)	31	11	(32)

<sup>\*</sup> Sales less operating profit excluding special items divided by tons sold.

\*\* Refer to the supplementary information in this presentation for a reconciliation of EBITDA to reported operating profit and page 26 in our Q3 FY21 financial results booklet (available on www.sappi.com) for a definition of special items.

# Coated paper Deliveries and prices United States\*

#### sappi



 $<sup>^{\</sup>star}$  US industry purchases defined as industry shipments, plus imports, less exports.

Source: AF&PA and RISI indexed to Q1 2008.

## Sappi Southern Africa

	Q3 FY21	Q2 FY21	Q3 FY20
Tons sold* ('000)	372	414	310
Sales* (ZARm)	4,434	4,458	3,486
Price/Ton* (ZAR)	11,919	10,768	11,245
Cost/Ton** (ZAR)	9,919	9,710	10,387
Operating profit excluding special items*** (ZARm)	744	438	266

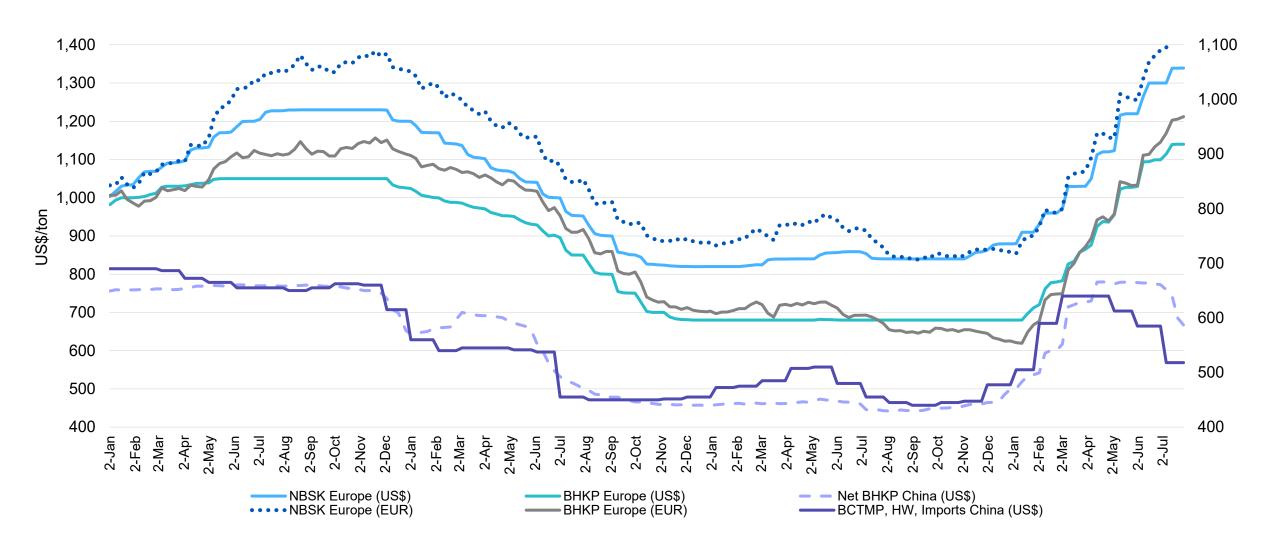
<sup>\*</sup> Tons sold, sales and price per ton excludes forestry operations.

\*\* Sales less operating profit excluding special items divided by tons sold.

\*\*\* Refer to the supplementary information in this presentation for a reconciliation of EBITDA to reported operating profit and page 26 in our Q3 FY21 financial results booklet (available on www.sappi.com) for a definition of special items.

## Paper pulp Prices

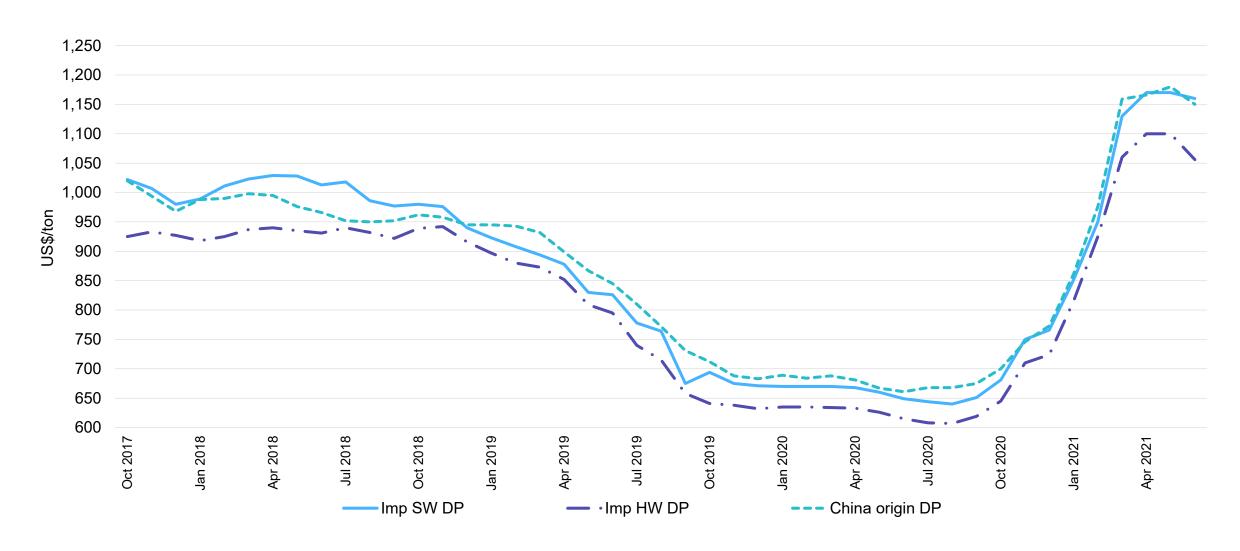
#### sappi



Source: FOEX, CCF group, RISI.

## **Dissolving pulp** Prices

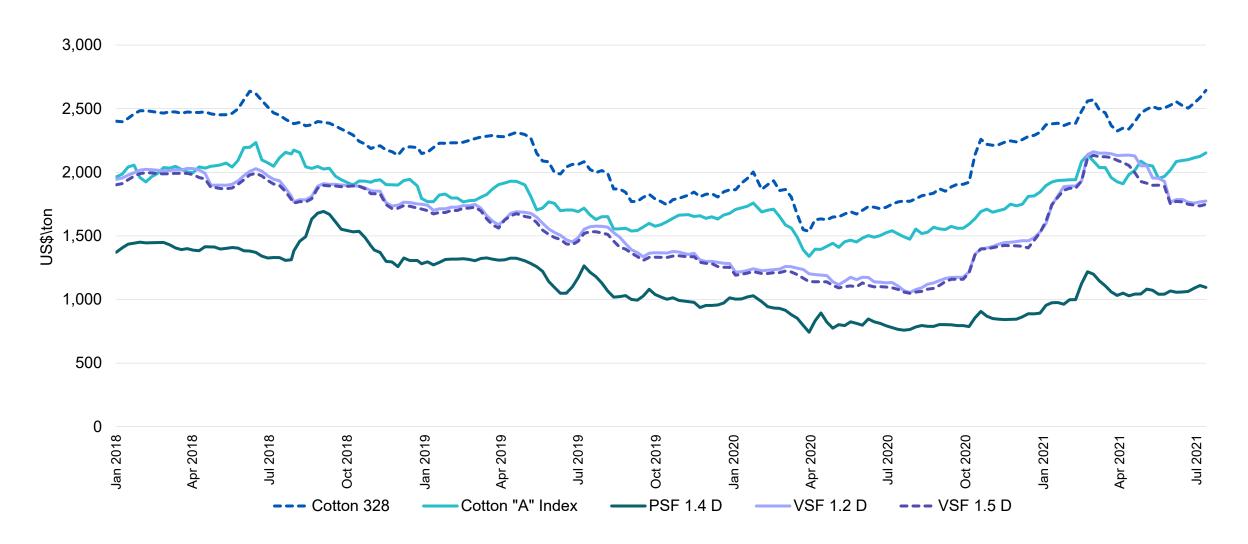
#### sappi



Source: CCF Group.

### Textile fibre Prices

### sappi



Source: CCF Group.

**Cash flow** 

## sappi

US\$m	Q3 FY21	Q2 FY21	Q3 FY20
Cash generated from operations	126	107	25
Movement in working capital	37	(72)	20
Finance costs paid	(31)	(21)	(48)
Finance income received	2	2	1
Taxation (paid) refund	(5)	(3)	13
Cash generated from operating activities	129	13	11
Cash utilised in investing activities	(80)	(66)	(78)
Capital expenditure	(79)	(70)	(74)
Proceeds on disposal of assets	-	3	-
Acquisition of subsidiary	-	-	(2)
Other non-current asset movements	(1)	1	(2)
Net cash generated (utilised)	49	(53)	(67)

# Excluding special items\* reconciliation to reported operating profit

US\$m	Q3 FY21	Q2 FY21	Q3 FY20
EBITDA excluding special items*	145	112	26
Depreciation and amortisation	(81)	(81)	(78)
Operating profit excluding special items*	64	31	(52)
Special items* – gains (losses)	(11)	(12)	(20)
Plantation price fair value adjustment	(11)	(1)	5
Acquisition costs	(1)	-	-
Net restructuring provisions	-	-	(5)
Profit (loss) on disposal and written off assets	-	2	1
Asset impairments	-	(7)	-
Asset impairment reversals	4	-	-
Equity accounted investees impairments	-	(1)	(10)
Fire, flood, storm and other events	(3)	(5)	(11)
Operating profit	53	19	(72)

<sup>\*</sup> Refer to page 26 in our Q3 FY21 results booklet (available on www.sappi.com) for a definition of special items.

# Innovative R&D focus Unlocking the full potential of each tree

#### sappi

**Graphic papers** Packaging and speciality papers

Commercial print Product packaging Technical papers



**Dissolving pulp** 

**Textiles Pharmaceuticals** Cellophane



Fibre composites

Automotive parts **Furniture** Audio speakers



**Nanocellulose** 

Reinforcing agent Control release agent Viscosity modifier



**Casting and release papers** 

Textures for materials Functional films Automotive wraps



23% Lignin 45% 1% Inorganics Cellulose

1%

Resins

30%

Hemicellulose



**Chemicals from lignin** 

Binding agent Dispersion agent **Emulsion stabiliser** 







**Xylitol and chemicals from sugars** 

Low calorie sweetener Toothpaste Recyclable plastics

