Steve Binnie Chief Executive Officer of Sappi Limited 6 May 2021

# Q2 FY21 financial results



### Forward-looking statements and Regulation G disclosure

#### sapp

#### **Forward-looking statements**

Certain statements in this presentation that are neither reported financial results nor other historical information, are forward-looking statements, including but not limited to statements that are predictions of or indicate future earnings, savings, synergies, events, trends, plans or objectives. The words "believe", "anticipate", "expect", "intend", "estimate", "plan", "assume", "positioned", "will", "may", "should", "risk" and other similar expressions, which are predictions of or indicate future events and future trends and which do not relate to historical matters, identify forward-looking statements. In addition, this document includes forward-looking statements relating to our potential exposure to various types of market risks, such as interest rate risk, foreign exchange rate risk and commodity price risk. You should not rely on forward-looking statements because they involve known and unknown risks, uncertainties and other factors which are in some cases beyond our control and may cause our actual results, performance or achievements to differ materially from anticipated future results, performance or achievements expressed or implied by such forward-looking statements (and from past results, performance or achievements). Certain factors that may cause such differences include but are not limited to:

- The highly cyclical nature of the pulp and paper industry (and the factors that contribute to such cyclicality, such as levels of demand, production capacity, production, input costs including raw material, energy and employee costs, and pricing)
- · The impact on our business of adverse changes in global economic conditions
- The COVID-pandemic
- Unanticipated production disruptions (including as a result of planned or unexpected power outages)
- Changes in environmental, tax and other laws and regulations
- Adverse changes in the markets for our products
- The emergence of new technologies and changes in consumer trends including increased preferences for digital media
- Consequences of our leverage, including as a result of adverse changes in credit markets that affect our ability to raise capital when needed
- Adverse changes in the political situation and economy in the countries in which we operate or the effect of governmental efforts to address present or future economic or social problems
- The impact of restructurings, investments, acquisitions, dispositions and other strategic initiatives (including related financing), any delays, unexpected costs or other problems experienced in connection with dispositions or with integrating acquisitions or implementing restructurings or other strategic initiatives, and achieving expected savings and synergies, and
- Currency fluctuations.

We undertake no obligation to publicly update or revise any of these forward-looking statements, whether to reflect new information or future events or circumstances or otherwise.

#### **Regulation G disclosure**

Certain non-GAAP financial information is contained in this presentation that management believe may be useful in comparing the company's operating results from period to period.

Reconciliation's of certain of the non-GAAP measures to the corresponding GAAP measures can be found in the quarterly results booklet for the relevant period.

These booklets are available on our website: https://www.sappi.com/quarterly-reports

# **Highlights** Q2 FY21 Excluding special items\*

Strong performance for packaging and specialities and DP

#### EBITDA\* US\$112m

Up 14% from prior quarter

EPS\* (1) US cents

- Steady recovery from COVID-related challenges continues
- Strong performance for packaging and specialities combined with solid results from dissolving pulp (DP)
- Continued rapid recovery in DP markets continue;
   CCF at highest levels since May 2012; US\$1,100 per ton
- Weak demand and margin squeeze in graphic papers
- Global shipping and container availability remains a challenge
- Reinstatement of leverage covenants from Q1 2022 with comfortable headroom

<sup>\*</sup> Refer to the supplementary information in this presentation for a reconciliation of EBITDA to reported operating profit and page 26 in our Q2 FY21 financial results booklet (available on www.sappi.com) for a definition of special items.

## EBITDA\* reconciliation Q2 FY21 to Q2 FY20

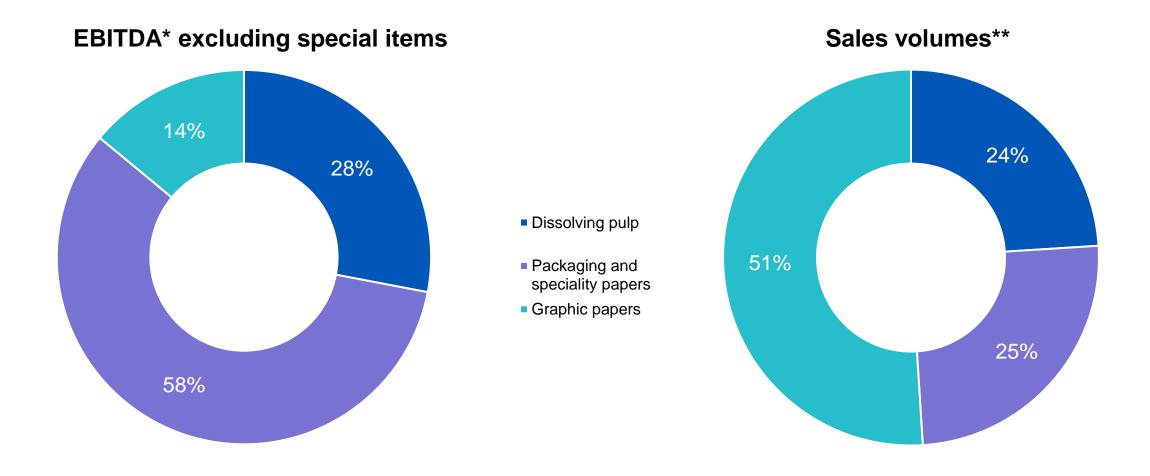


<sup>1.</sup> All variances were calculated excluding forestry operations.

<sup>2.</sup> Currency conversion reflects translation and transactional effect on consolidation.

<sup>3.</sup> EBITDA\* = EBITDA excluding special items.

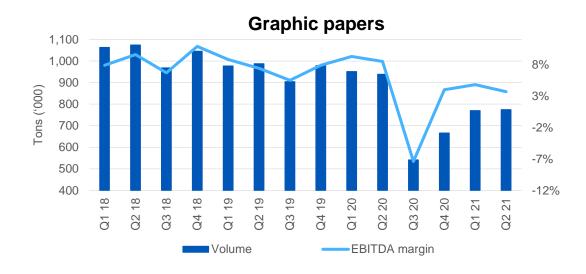
### Product contribution split Last twelve months

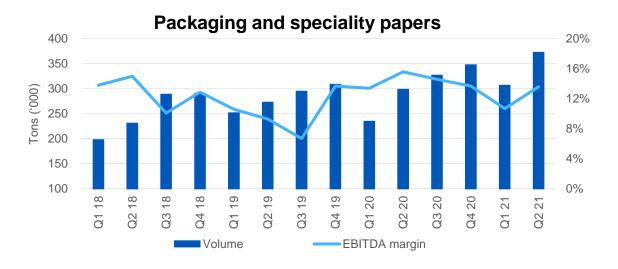


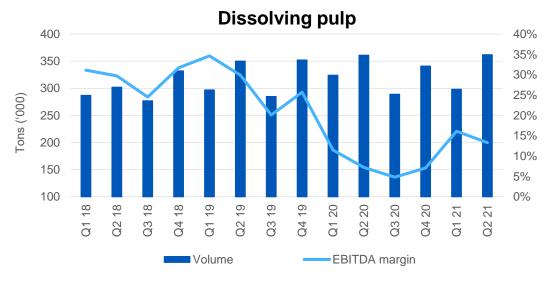
<sup>\*</sup> Refer to the supplementary information in this presentation for a reconciliation of EBITDA to reported operating profit and page 26 in our Q2 FY21 financial results booklet (available on www.sappi.com) for a definition of special items. Data excludes treasury operations and insurance captive.

<sup>\*\*</sup> Sales volumes exclude forestry operations.

### Segment volume & EBITDA\* margin

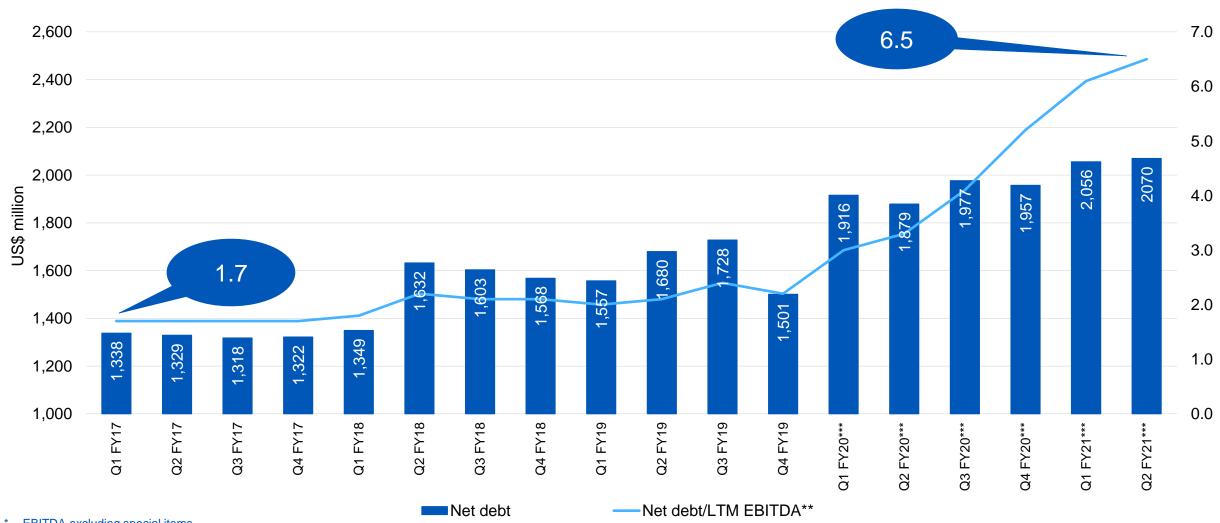






<sup>\*</sup> EBITDA excluding special items.

### Net debt/EBITDA\* development

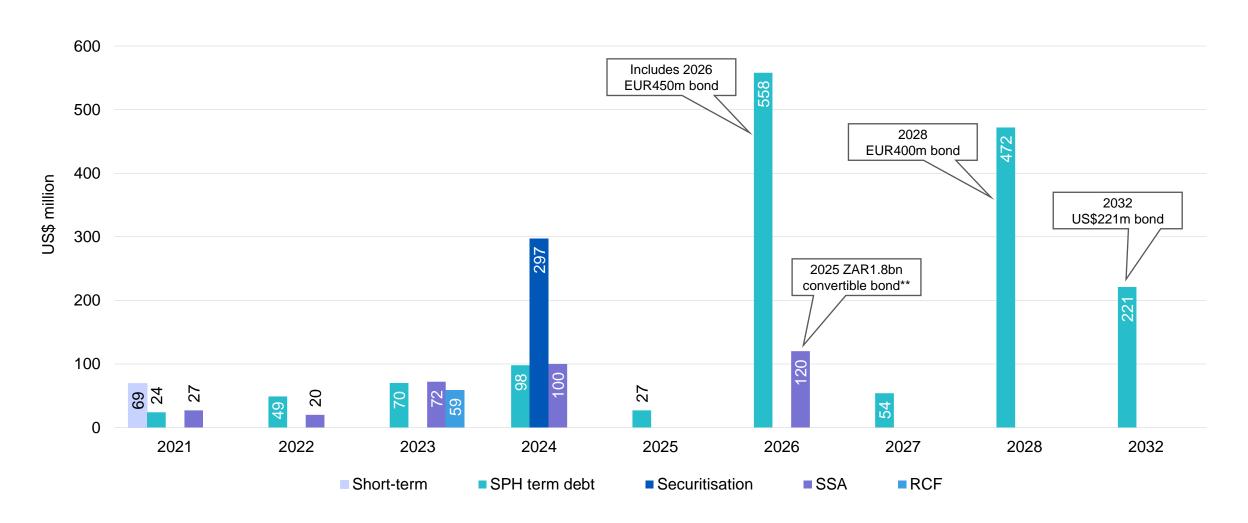


EBITDA excluding special items.

The covenant Net debt/LTM EBITDA calculation has adjustments and therefore differs from that shown above.

<sup>\*\*\*</sup> Quarters impacted by IFRS 16 leases (Q2 FY21 ~US\$124m) and Matane Mill acquisition (Q1 FY20 US\$158m).

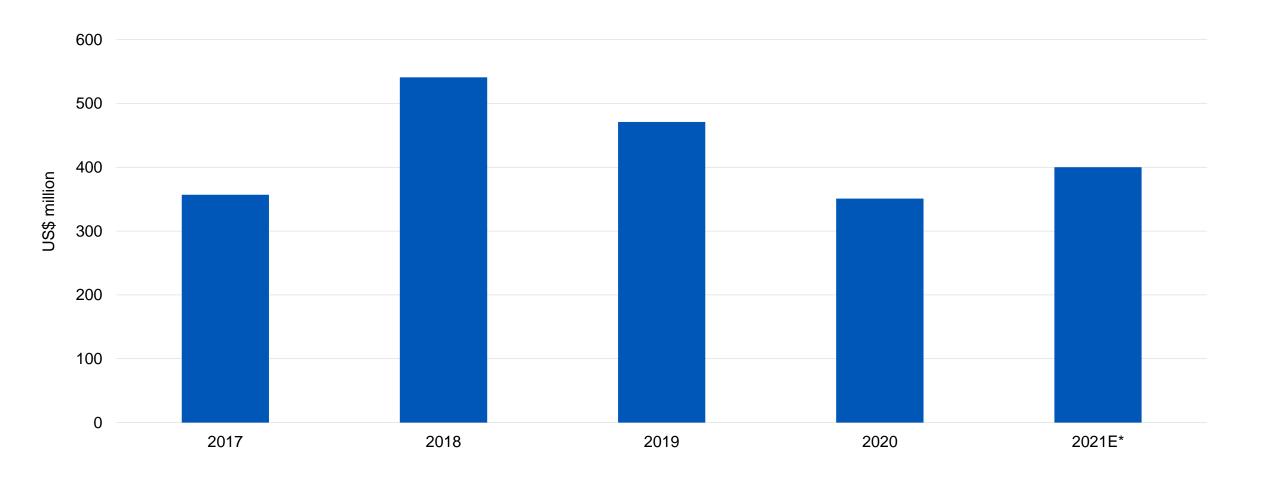
# Maturity profile\* Fiscal years



<sup>\*</sup> Excludes US\$124 million in IFRS 16 leases; average time to maturity of approximately four years.

<sup>\*\*</sup> SSA issued five-year convertible bonds with a principal amount of ZAR1.8 billion during the quarter. The bonds are convertible into ordinary shares of Sappi Limited.

# Capex



<sup>\*</sup> Capital expenditure in FY21 is estimated to be US\$400 million.

# Segmental overview



Sales tons -16% year-on-year

Price per ton (EUR) -6% year-on-year

EBITDA\* margin 4.8%

- The recovery slowed due to renewed COVID lockdowns;
   115,000 tons commercial downtime in graphics
- Export markets improved but reduced sales due to logistical issues
- Paper selling prices were under pressure due to historically low pulp prices
- CWF and CM demand remained weak; volumes down 18% and 20% y-o-y
- Paperboard demand was strong but non-essential categories negatively affected by COVID
- Increased costs q-o-q primarily due to rising purchased pulp prices

<sup>\*</sup> Refer to the supplementary information in this presentation for a reconciliation of EBITDA to reported operating profit and page 26 in our Q2 FY21 financial results booklet (available on www.sappi.com) for a definition of special items.

Sales tons +2% year-on-year

Price per ton (US\$) +3% year-on-year

EBITDA\* margin 8.6%

- Improved business performance relative to the prior quarter and y-o-y
- Packaging and specialities volumes +56% y-o-y and +18% versus the prior quarter; ramp-up of paperboard grades and strong demand in label paper
- Higher DP and BCTMP selling prices improved profitability in the DP segment
- Continued recovery in graphics segment; volumes 85% of prior year
- Variable costs negatively impacted by increased delivery and fuel costs and higher purchased pulp prices

<sup>\*</sup> Refer to the supplementary information in this presentation for a reconciliation of EBITDA to reported operating profit and page 26 in our Q2 FY21 financial results booklet (available on www.sappi.com) for a definition of special items.

## Sappi Southern Africa

Sales tons\*\* +6%
year-on-year

Price per ton (ZAR)\*\*
+5% year-on-year

EBITDA\* margin 14.9%

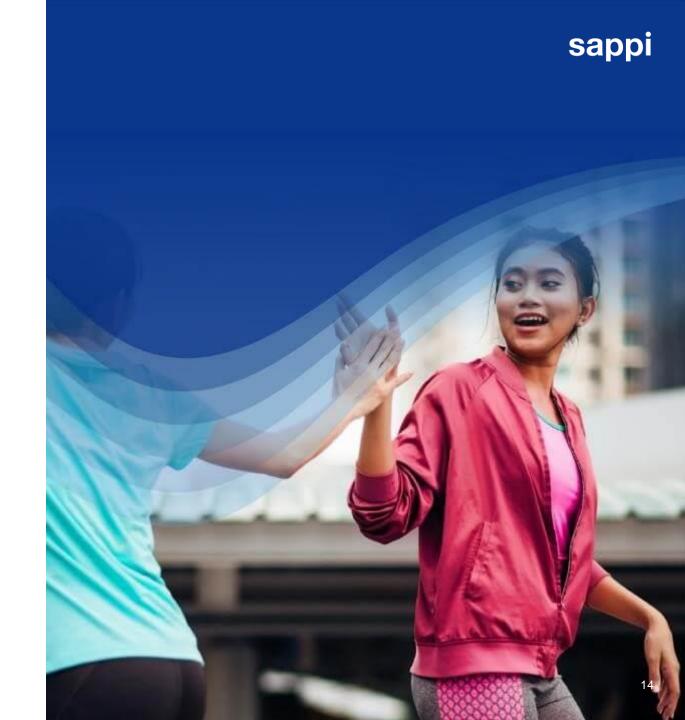
- EBITDA +13% y-o-y; higher sales volumes in packaging and improved DP selling prices
- Logistics issues remain a challenge with volumes spilling over from one quarter to the next
- DP production curtailment of 23,000 tons due to oxygen supply issues
- Packaging volumes +28% y-o-y; strong demand for fruit exports
- Costs up y-o-y; rising raw material cost, wage increases and higher freight rates

<sup>\*</sup> Refer to the supplementary information in this presentation for a reconciliation of EBITDA to reported operating profit and page 26 in our Q2 FY21 financial results booklet (available on www.sappi.com) for a definition of special items.

<sup>\*\*</sup> Sales tons and price per ton excludes forestry operations.

# Markets Dissolving pulp

- Continued rapid recovery of DP markets
- CCF market price surged by US\$340 per ton during the quarter to US\$1,066 per ton and is currently at the highest level since May 2012
- DP market indicators remain positive and demand from our customers currently exceed our capacity; recovery of DP prices in the second quarter will be realised in subsequent quarters due to the lag in contractual pricing
- DP volumes, excluding BCTMP and market pulp, 3% lower than last year; shipping challenges and curtailment of DP production at Ngodwana Mill of 23,000 tons due to oxygen supply issues
- 57,000 tons of BCTMP and market pulp sales volumes included in the segment for Q2 FY21
- Global logistical challenges remain an issue and stronger US\$/ZAR exchange rate will temper pricing benefit in South Africa



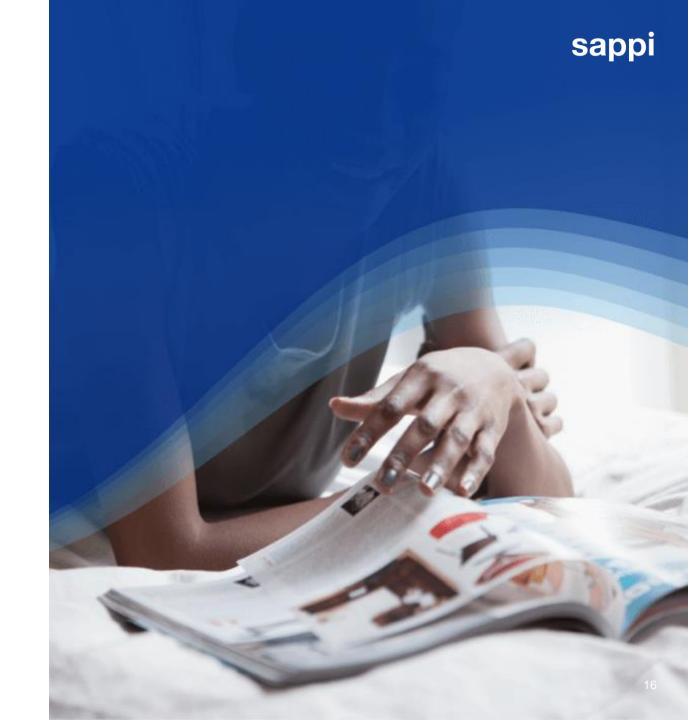
# Markets Packaging and speciality papers

- Further ramp-up of paperboard products in North America and strong containerboard demand in South Africa
- Many categories positively affected to date; food- and hygiene-related products
- In Europe, lower selling prices linked to depressed pulp prices affected margins in the quarter
- Some non-essential products in Europe negatively impacted by COVID-related lockdowns
- Underlying demand remains resilient



# Markets Graphic papers

- Slow recovery of demand continued through to March;
   volumes were approximately 17% lower than last year; 1% higher than prior quarter
- European CWF and CM markets down approximately 17% y-o-y and US CWF market down approximately 24% y-o-y
- Graphic paper markets remain challenging;
   demand is still well below the long-term pre-COVID trend levels
- Demand in Europe remains weak and the lag in sales price increase realisation in combination with rising raw material and logistics costs could exacerbate the margin squeeze even further in this region



### Cash management

#### **Financing**

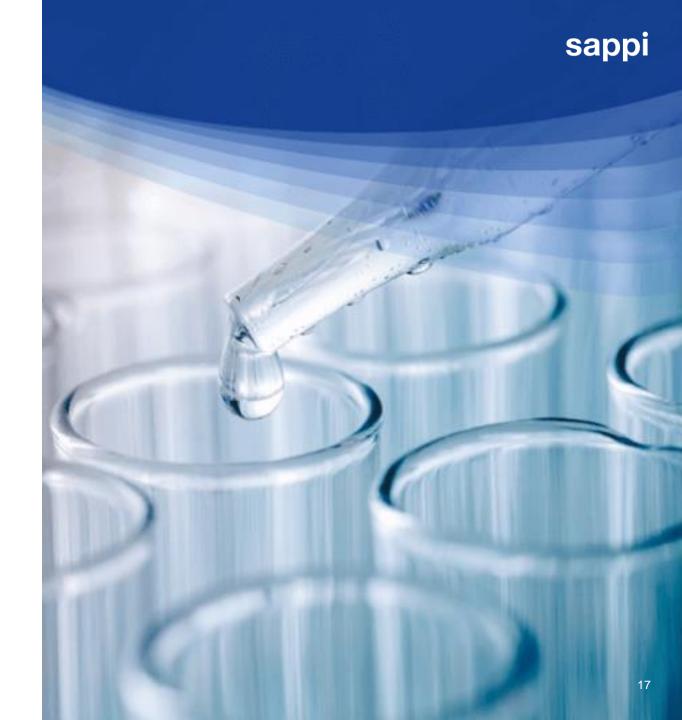
- Successful refinancing of €350 million 4% 2023 bond with a new €400 million 2028 bond at 3.625%
- Negotiated covenant suspension period until September 2021; first measurement December 2021
- Reinstatement of leverage covenants provides a comfortable level of headroom when covenant measurement commences again from December 2021

#### **Capital expenditure**

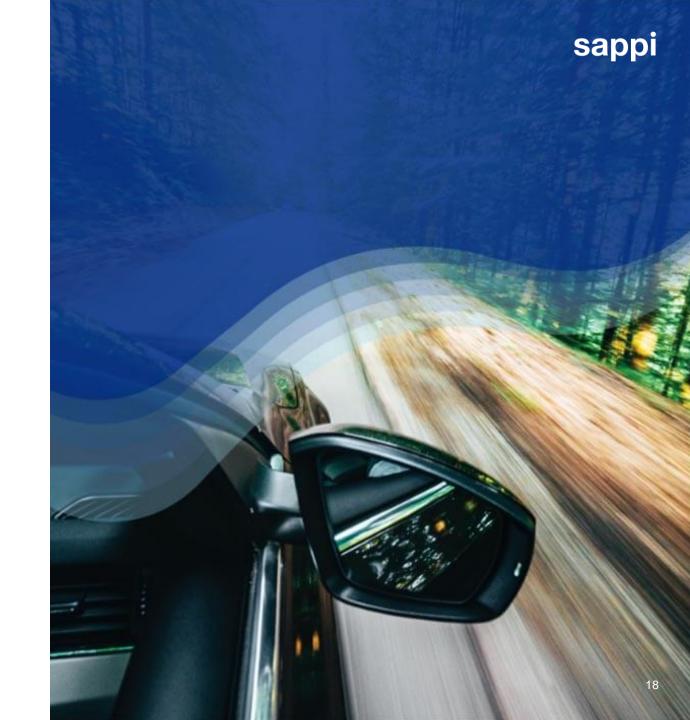
 Saiccor Mill expansion project; production commencement expected in Q4 FY21

#### **Procurement**

Savings planned for FY21: US\$69 million



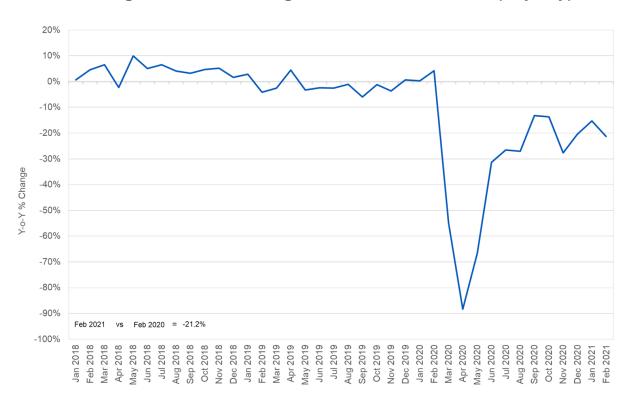
# Road to recovery



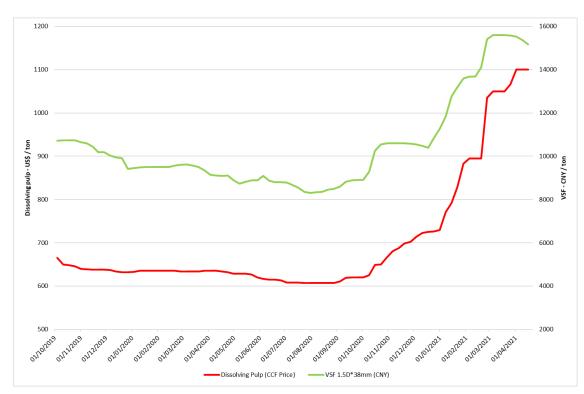
# Road to recovery Dissolving pulp

#### sappi

#### Change in retail clothing sales in United States (% y-o-y)



#### Viscose staple fibre (VSF) vs Dissolving pulp pricing

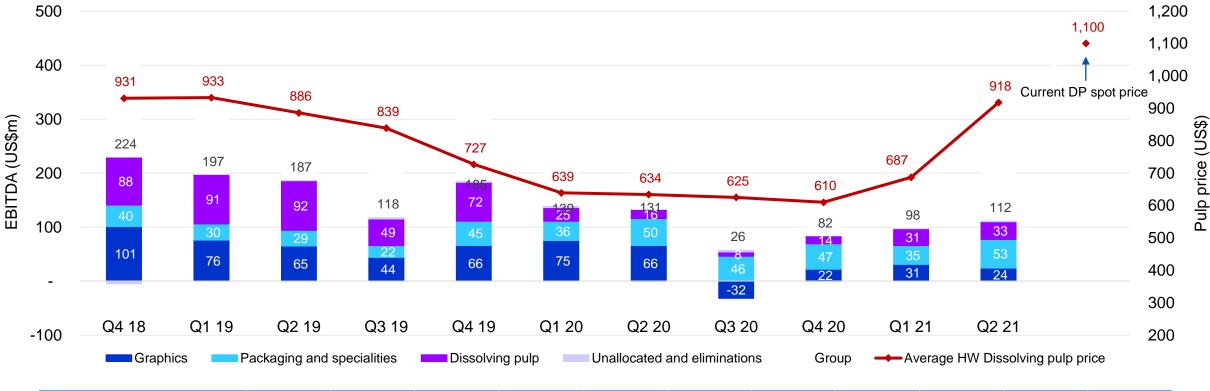


Source: Internal & US Treasury.

Source: CCF Group.

# Road to recovery continued Quarterly EBITDA and dissolving pulp price evolution

- Dissolving pulp prices above US\$1,000 per ton; levels not seen since 2012
- Pricing of Sappi's DP contracts is fixed one quarter in arrears; Sappi will realise the benefits of the current DP price from Q3 FY21

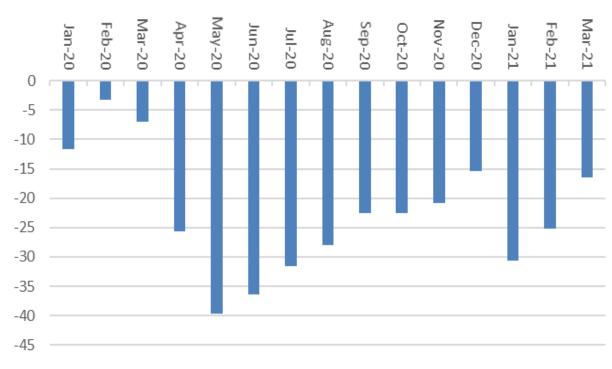


| Sales volumes ('000 tons)       | Q4 18 | Q1 19 | Q2 19 | Q3 19 | Q4 19 | Q1 20 | Q2 20 | Q3 20 | Q4 20 | Q1 21 | Q2 21 |
|---------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Graphic papers                  | 1,045 | 977   | 987   | 904   | 978   | 951   | 938   | 541   | 666   | 770   | 774   |
| Packaging and speciality papers | 291   | 252   | 273   | 295   | 309   | 235   | 299   | 327   | 348   | 307   | 373   |
| Dissolving pulp                 | 332   | 297   | 350   | 285   | 352   | 324   | 361   | 289   | 341   | 298   | 362   |

# Road to recovery continued Coated woodfree paper

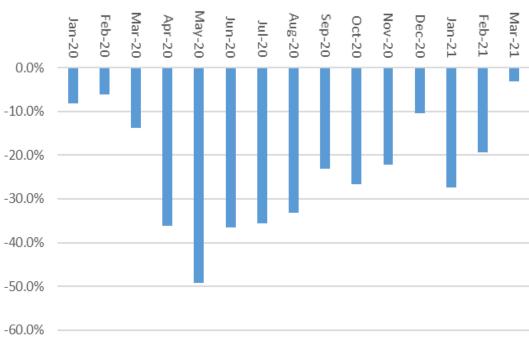
#### sappi

#### United States CFS consumption (y-o-y)\*



<sup>\*</sup> US consumption is Total US shipments plus US imports less US exports.

#### **Europe CWF change in volumes (y-o-y)\*\***



<sup>\*\*</sup> Volumes sold by European producers.

### Global ocean developments

#### sappi

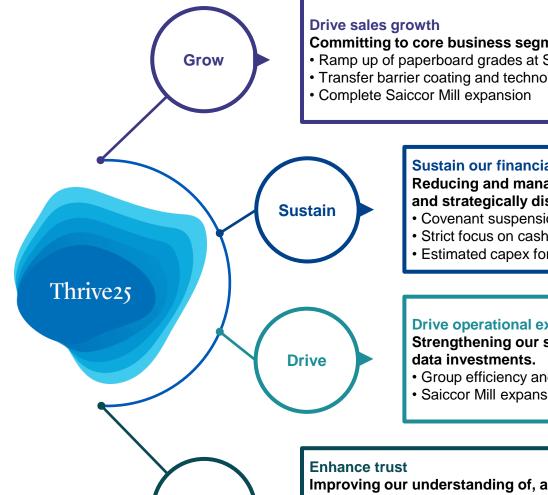
# Global Liner Shipping Schedule Reliability: Mainstream Trades

Temporary Dip in Reliability in 1st Corona Wave. Continued Deterioration of Service worldwide since Q3 2020



## Our business strategy Thrive25

#### sappi



**Enhance** 

Committing to core business segments while investing in innovation, growth opportunities and ongoing customer relationships

- Ramp up of paperboard grades at Somerset and Maastricht Mills
- Transfer barrier coating and technology to Alfeld Mill; pursue opportunities for growth

#### Sustain our financial health

Reducing and managing our debt, growing EBITDA, maximising product value, optimising processes globally and strategically disposing of non-core assets

- Covenant suspension period through to September 2021; first measurement of covenants in December 2021
- Strict focus on cash generation and liquidity
- Estimated capex for FY21: US\$400m

#### **Drive operational excellence**

Strengthening our safety-first culture and reducing resource use while enhancing efficiency and making smart

- Group efficiency and procurement saving initiatives in FY20: US\$108m and planned FY21: US\$69m
- Saiccor Mill expansion production start-up in Q4 FY21; will improve efficiency and lower costs once completed

Improving our understanding of, and proactively partnering with clients and communities, driving sustainability solutions, and meeting the changing needs of every employee at Sappi

- Commitment to set Science Based Targets
- Following Task Force on Climate-related Financial Disclosures (TCFD) recommendations on climate-related disclosure
- Supplier Code of Conduct

Two phases of strategic development—deleveraging followed by investment for growth:

Thrive25

#### Phase 1 Strengthen balance sheet (2021 – 2022)

#### **Objective**

Reduce debt and maximise cash generation.

#### **Strategy**

- Complete approved projects on time and within budget.
- Drive further margin improvement opportunities.
- Investigate capacity expansions.
- Investigate new growth opportunities for next phase.

### Phase 2 Invest for profit growth (2022+)

#### **Objective**

Invest in new opportunities.

#### **Strategy**

- Deliver smaller growth opportunities.
- Make decision on expansions and conversions.
- Commercialise new products at scale.
- Execute sustainability strategy.
- Invest in R&D.

Sustainability is at the core of our business



# ESG - continuously rethinking what we do and how we do it Sustainability is embedded into Sappi's business and work culture

sappi

#### Sappi's commitment to sustainable growth



- · Sappi Forests: 100% FSC certified,
- Sappi Forests: 100% PEFC certified



 Awarded Platinum Level in sustainability performance by independent rating agency EcoVadis (2020)



Rated 'Prime' by Oekom Research, meaning Sappi fulfils the demanding requirements regarding sustainability performance in the sector



 Report to the CDP (<u>www.cdp.net/en</u>) under its *climate change* and *forest* programmes, making our responses publicly available



 Confirmed as a constituent of the FTSE4Good Index Series



Committed to setting a 2030 Science Based GHG reduction target

Level 1

B-BBEE
Contributor

Sappi Southern Africa is a Level 1 Broad-Based Black Economic Empowerment contributor

Sappi's 2025 sustainability targets aligned with United Nations
Sustainable Development Goals























#### Dissolving pulp

# Packaging and specialities

# Graphics

- DP market indicators remain positive and demand from our customers currently exceeds our capacity
- Material recovery of DP prices in Q2 will be realised in subsequent quarters due to the lag in contractual pricing
- Underlying demand in North America and South Africa remains robust
- Our focus is shifting to improving margins through machine efficiencies, mix optimisation and price realisation
- Markets remain challenging and demand is still well below the long term pre-COVID trend levels
- In Europe, lag in sales price increase realisation and rising raw material/logistics costs could exacerbate margin squeeze

#### COVID

### Logistics

Overall impact on Q3 FY21

- Uncertainty in Europe regarding the continuing lockdowns due to COVID, and the sluggish economic activity in this region is expected to impact demand for non-essential consumer products
- Ongoing worldwide logistical challenges of container shortages, port congestion and availability of vessel capacity pose a risk to export volumes from all regions
- We expect Q3 EBITDA to improve relative to Q2
- Earnings in our European business will be lower due to rising pulp costs

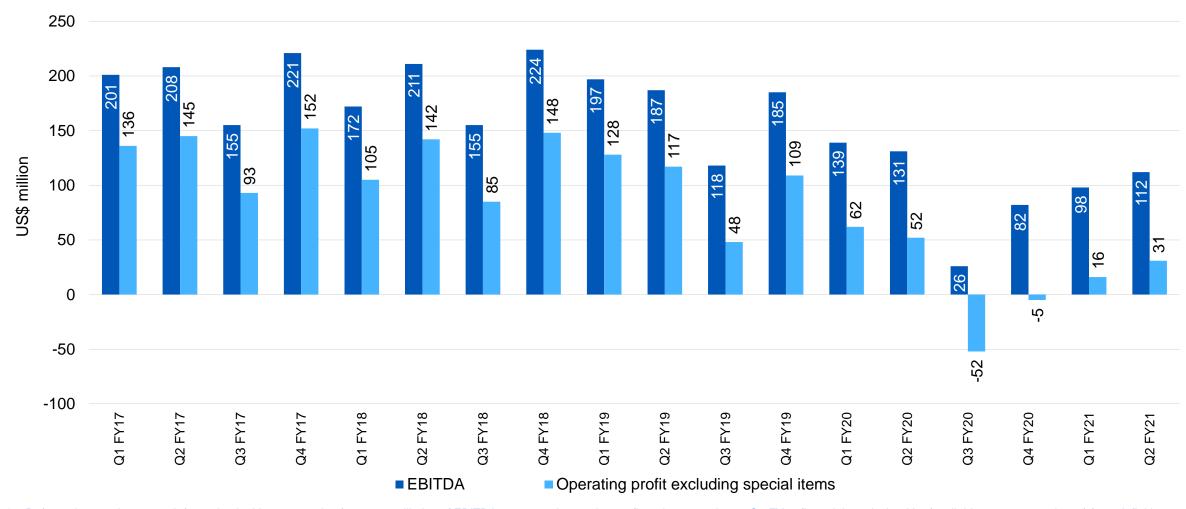


# Supplementary information



#### sappi

# EBITDA and operating profit Excluding special items\*



<sup>\*</sup> Refer to the supplementary information in this presentation for a reconciliation of EBITDA to reported operating profit and page 26 in our Q2 FY21 financial results booklet (available on www.sappi.com) for a definition of special items.

### Net debt/EBITDA\* development

#### sappi

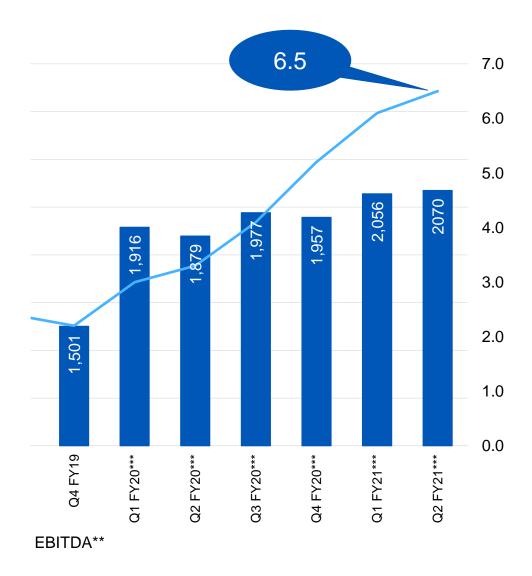
Quarterly results are improving, but leverage is increasing. Why?

Leverage is shown on a last-four-quarter basis. As weaker quarters impacted by COVID-19 replace stronger quarters in the calculation, so the last-four-quarter EBITDA reduces and the ratio to net debt increases. This reverses when quarterly results improve again and replace the weaker COVID-19 quarters.

|                                  | Q4 FY20        |         | Q1 FY21        |         | Q2 FY21        |   |
|----------------------------------|----------------|---------|----------------|---------|----------------|---|
| Q4 FY19                          | <del>185</del> | Q1 FY20 | <del>139</del> | Q2 FY20 | <del>131</del> | 4 |
| Q1 FY20                          | 139            | Q2 FY20 | 131            | Q3 FY20 | 26             |   |
| Q2 FY20                          | 131            | Q3 FY20 | 26             | Q4 FY20 | 82             |   |
| Q3 FY20                          | 26             | Q4 FY20 | 82             | Q1 FY21 | 98             |   |
| Q4 FY20                          | 82             | Q1 FY21 | 98             | Q2 FY21 | 112            | • |
| EBITDA:<br>Last four<br>quarters | 378            |         | 337            |         | 318            |   |

Negative FX impact on net debt upon translation to US\$, due to strengthening EUR and ZAR:

- FY20 (\$67m), and
- H1 FY21 (\$61m)



## Packaging and speciality papers Production facilities

#### sappi



#### Alfeld Mill (Germany)

Flexible packaging, label paper, paperboard, containerboard, silicone base paper, functional paper



Lanaken Mill (Belgium)

Functional paper



Rockwell Solutions (Scotland)

Functional papers and flexible packaging



#### Carmignano Mill (Italy)

Flexible packaging, label paper, inkjet paper, dye sublimation paper



Maastricht Mill (Netherlands)

Paperboard



#### Somerset Mill (United States)

Label paper, paperboard, flexible packaging



Cloquet Mill (United States)

Label paper



Ngodwana Mill (South Africa)

Containerboard



Stockstadt Mill (Germany)

Label paper, flexible packaging, containerboard



Condino Mill (Italy)

Flexible packaging, silicone base paper, dye sublimation paper



#### Tugela Mill (South Africa)





Ehingen Mill (Germany)

Containerboard



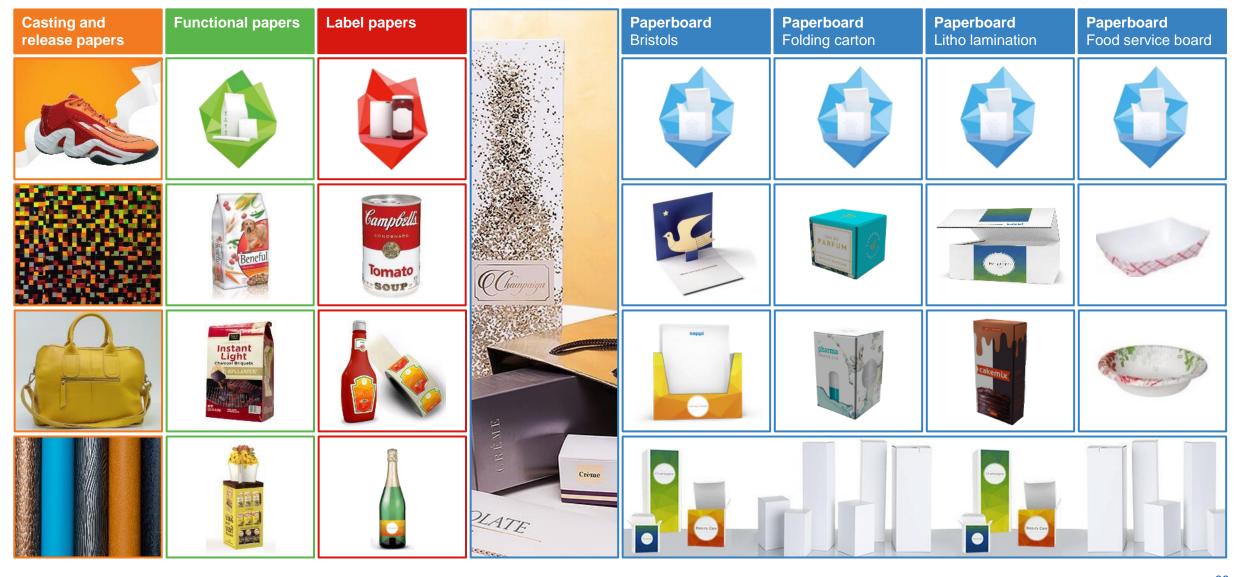
## Westbrook Mill (United States)

Casting and release paper

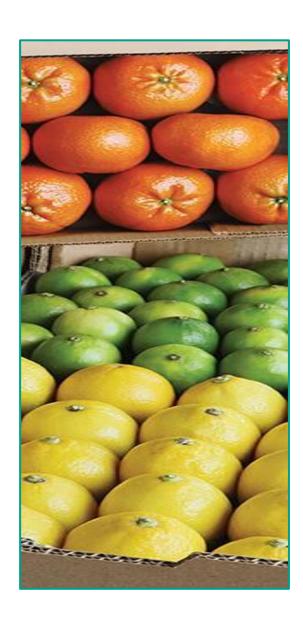
# Packaging and speciality papers Sappi Europe

| Flexible packaging papers | Functional papers | Label papers | Containerboard | Paperboard  | Silicone base papers | Dye sublimation papers | Digital imaging papers |
|---------------------------|-------------------|--------------|----------------|-------------|----------------------|------------------------|------------------------|
|                           | nate              |              |                |             | ST                   |                        |                        |
| Soup so                   | sappi             |              |                |             | sappi ddaga          |                        |                        |
| sappi                     | Sappi             |              | sappi          | Reauty Care |                      |                        | No.                    |
|                           |                   |              |                |             |                      |                        | SASON SASON            |

## Packaging and speciality papers Sappi North America



## Packaging and speciality papers Sappi Southern Africa



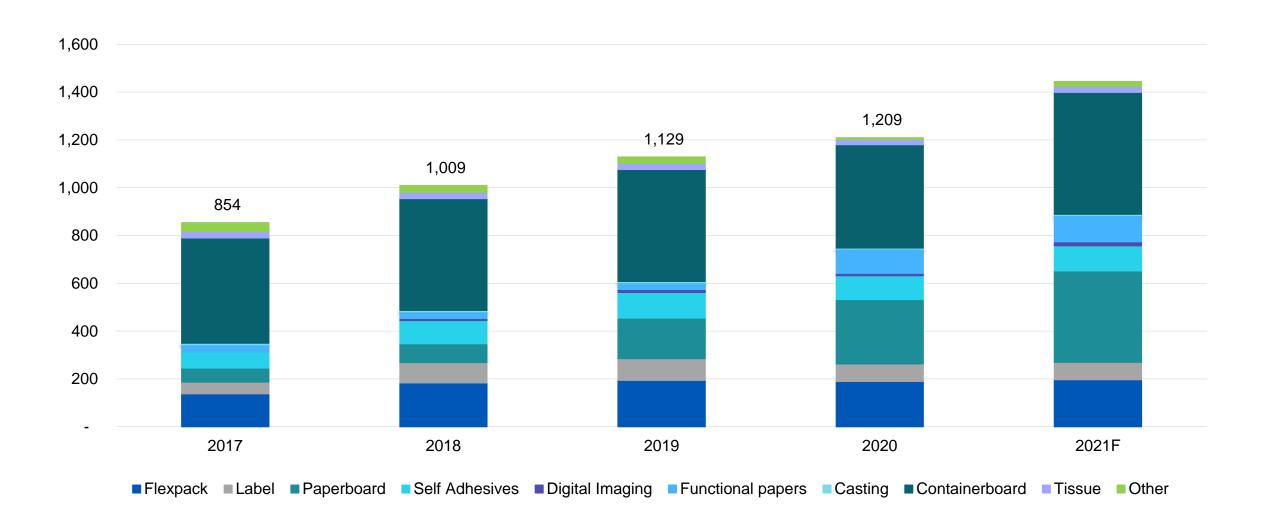




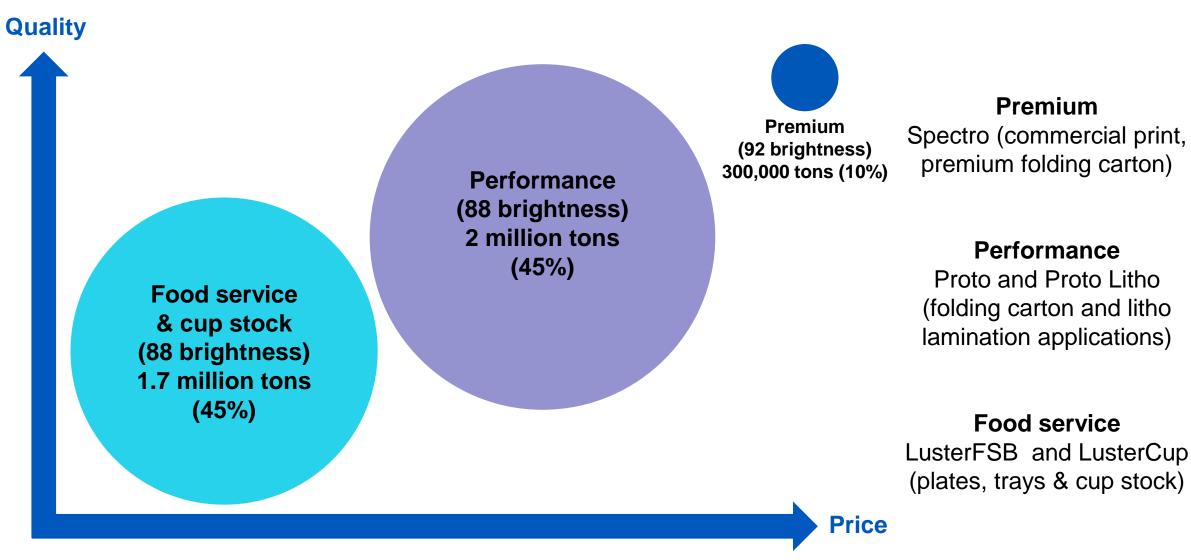




## Packaging and speciality papers Volume growth 2017 to 2021



### Paperboard segments North America



## Sappi Europe

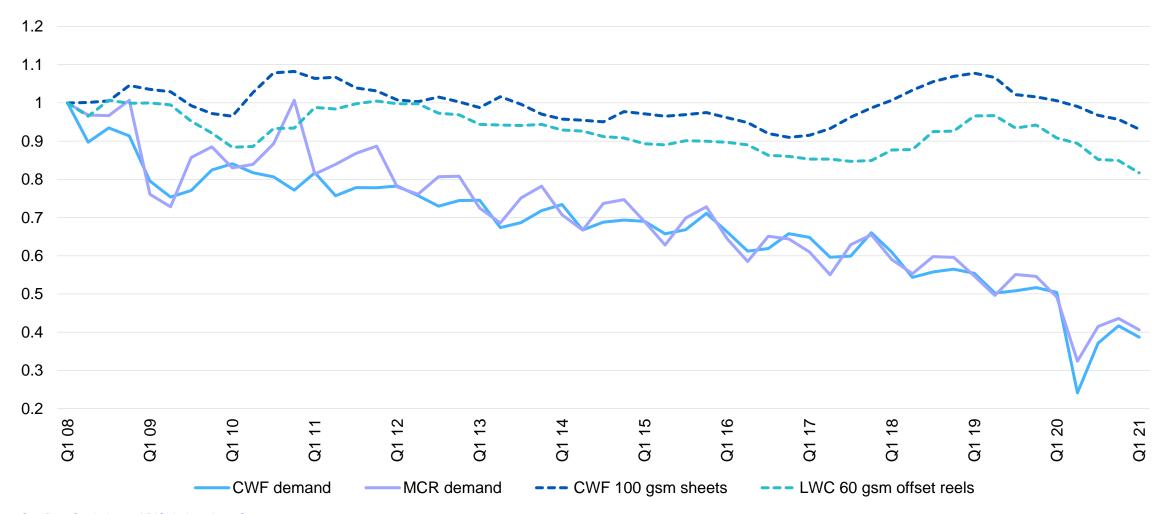
|   | Q2 FY21 | Q1 FY21 | Q2 FY20 |
|---|---------|---------|---------|
| Tons sold ('000)                                  | 669     | 658     | 793     |
| Sales (EURm)                                      | 483     | 482     | 606     |
| Price/Ton (EUR)                                   | 722     | 733     | 764     |
| Cost/Ton* (EUR)                                   | 734     | 733     | 733     |
| Operating profit excluding special items** (EURm) | (8)     | -       | 25      |

<sup>\*</sup> Sales less operating profit excluding special items divided by tons sold.

\*\* Refer to the supplementary information in this presentation for a reconciliation of EBITDA to reported operating profit and page 26 in our Q2 FY21 financial results booklet (available on www.sappi.com) for a definition of special items.

# Coated paper Deliveries and prices Western Europe\*

#### sappi



Source: Cepifine, Cepiprint and RISI indexed to 1Q 2008.

<sup>\*</sup> Western Europe shipments including export.

## Sappi North America

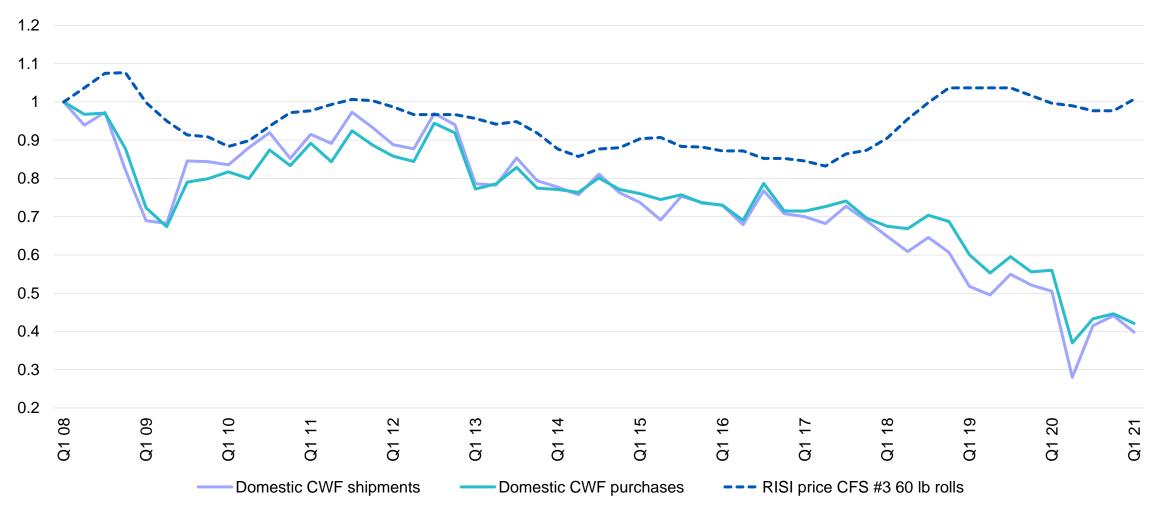
|  | Q2 FY21 | Q1 FY21 | Q2 FY20 |
|--|---------|---------|---------|
| Tons sold ('000)                                   | 426     | 421     | 416     |
| Sales (US\$m)                                      | 408     | 384     | 387     |
| Price/Ton (US\$)                                   | 958     | 912     | 930     |
| Cost/Ton* (US\$)                                   | 932     | 917     | 921     |
| Operating profit excluding special items** (US\$m) | 11      | (2)     | 4       |

<sup>\*</sup> Sales less operating profit excluding special items divided by tons sold.

\*\* Refer to the supplementary information in this presentation for a reconciliation of EBITDA to reported operating profit and page 26 in our Q2 FY21 financial results booklet (available on www.sappi.com) for a definition of special items.

## Coated paper Deliveries and prices United States\*

#### sappi



Source: AF&PA and RISI indexed to Q1 2008.

<sup>\*</sup> US industry purchases defined as industry shipments, plus imports, less exports.

## Sappi Southern Africa

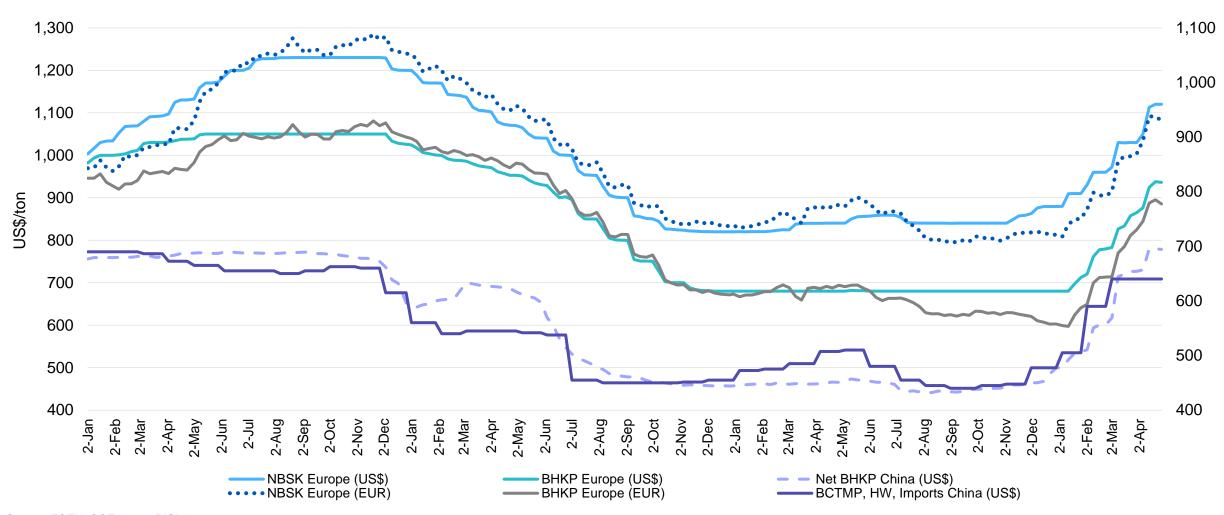
|  | Q2 FY21 | Q1 FY21 | Q2 FY20 |
|--|---------|---------|---------|
| Tons sold* ('000)                                  | 414     | 296     | 389     |
| Sales* (ZARm)                                      | 4,458   | 3,222   | 3,977   |
| Price/Ton* (ZAR)                                   | 10,768  | 10,885  | 10,224  |
| Cost/Ton** (ZAR)                                   | 9,710   | 9,983   | 9,398   |
| Operating profit excluding special items*** (ZARm) | 438     | 267     | 321     |

<sup>\*</sup> Tons sold, sales and price per ton excludes forestry operations.
\*\* Sales less operating profit excluding special items divided by tons sold.

<sup>\*\*\*</sup> Refer to the supplementary information in this presentation for a reconciliation of EBITDA to reported operating profit and page 26 in our Q2 FY21 financial results booklet (available on www.sappi.com) for a definition of special items.

## Paper pulp Prices

#### sappi

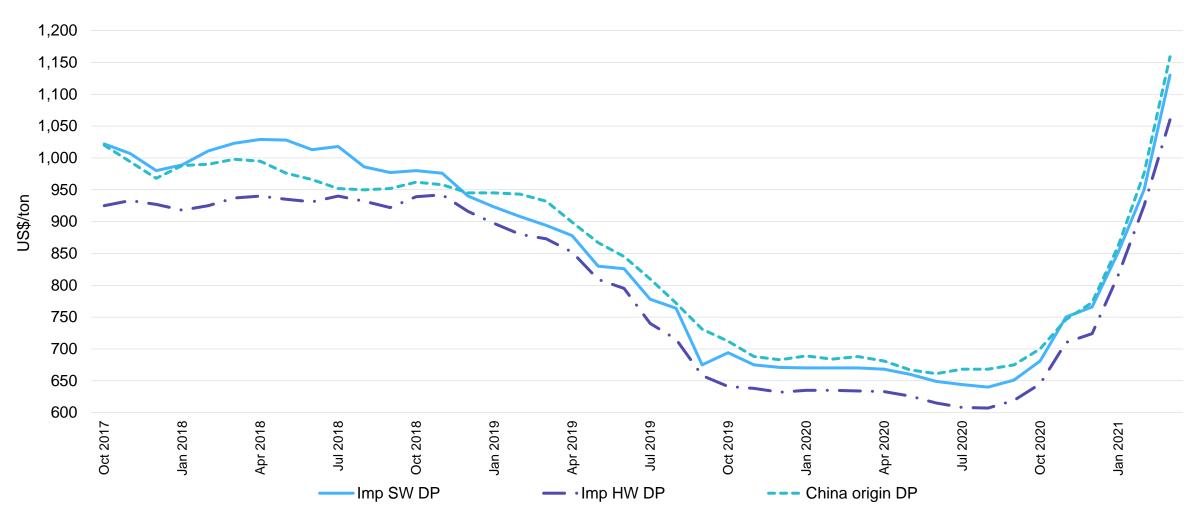


Source: FOEX, CCF group, RISI.

## Dissolving pulp Prices



46

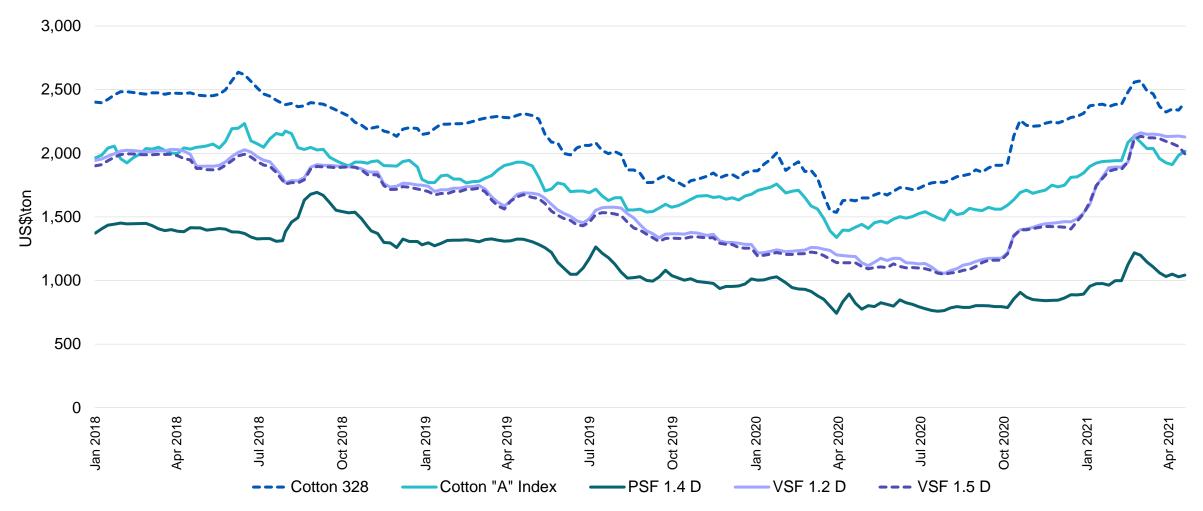


Source: CCF Group.

Sappi Limited: Building a thriving world

#### Textile fibre Prices





Source: CCF Group.

**Cash flow** 

| US\$m                                    | Q2 FY21 | Q1 FY21 | Q2 FY20 |
|--|---------|---------|---------|
| Cash generated from operations           | 107     | 98      | 116     |
| Movement in working capital              | (72)    | 11      | (14)    |
| Finance costs paid                       | (21)    | (34)    | (18)    |
| Finance income received                  | 2       | 3       | 1       |
| Taxation (paid) refund                   | (3)     | 11      | (11)    |
| Cash generated from operating activities | 13      | 89      | 74      |
| Cash utilised in investing activities    | (66)    | (89)    | (74)    |
| Capital expenditure                      | (70)    | (82)    | (70)    |
| Proceeds on disposal of assets           | 3       | -       | -       |
| Other non-current asset movements        | 1       | (7)     | (4)     |
| Net cash generated (utilised)            | (53)    | -       | -       |

EBITDA and operating profit sappi

Excluding special items\* reconciliation to reported operating profit

| US\$m  | Q2 FY21 | Q1 FY21 | Q2 FY20 |
|--|---------|---------|---------|
| EBITDA excluding special items*                  | 112     | 98      | 131     |
| Depreciation and amortisation                    | (81)    | (82)    | (79)    |
| Operating profit excluding special items*        | 31      | 16      | 52      |
| Special items* – gains (losses)                  | (12)    | -       | (29)    |
| Plantation price fair value adjustment           | (1)     | 4       | 3       |
| Net restructuring provisions                     | -       | -       | (12)    |
| Profit (loss) on disposal and written off assets | 2       | -       | -       |
| PPE impairments                                  | (7)     | -       | (11)    |
| Equity accounted investees impairments           | (1)     | -       | -       |
| Fire, flood, storm and other events              | (5)     | (4)     | (9)     |
| Operating profit                                 | 19      | 16      | 23      |

<sup>\*</sup> Refer to page 26 in our Q2 FY21 results booklet (available on www.sappi.com) for a definition of special items.

## Innovative R&D focus

#### sappi

### Unlocking the full potential of each tree

Graphic papers
Packaging and speciality papers
Commercial print
Product packaging
Technical papers



Dissolving wood pulp
Textiles
Pharmaceuticals
Cellophane



Fibre composites
Automotive parts
Furniture
Audio speakers

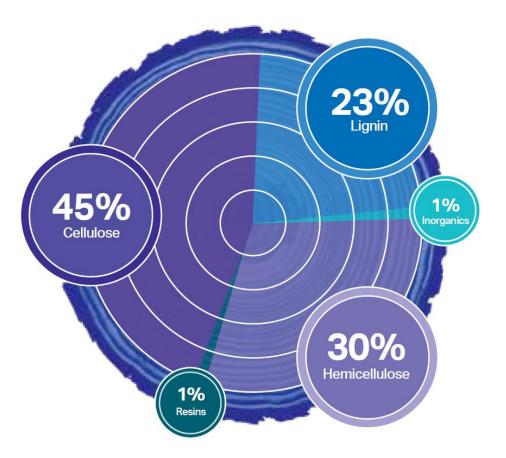


Nanocellulose
Reinforcing agent
Control release agent
Viscosity modifier



Casting and release papers
Textures for materials
Functional films
Automotive wraps





Chemicals from lignin Binding agent Dispersion agent Emulsion stabiliser



Xylitol and chemicals from sugars Low calorie sweetener Toothpaste Recyclable plastics

